

Cogeco Communications announces Q3 2025 financial results and Canadian wireless launch

- **Continued strength in Canadian Internet customer growth.**
- **Canadian wireless launch underway, with a first cohort of users already on the service and expansion into 12 Canadian markets over the coming weeks.**
- **Updated fiscal 2025 financial guidelines reflect lower revenue, stable adjusted EBITDA, lower net capital expenditures and higher free cash flow compared to previously issued financial guidelines.**

Montréal, July 15, 2025 – Today, Cogeco Communications Inc. (TSX: CCA) ["Cogeco Communications" or the "Corporation"] announced its financial results for the third quarter ended May 31, 2025.

"Our financial results for the third quarter of fiscal 2025 were notable for our strong Canadian Internet subscriber loading, efficiencies-driven margin expansion and significant free cash flow," stated Frédéric Perron, President and CEO. "We are deeply excited to ramp up our wireless customer base in Canada over the coming weeks, adding to our prior launch of a similar service in the U.S. last year. Wireless will become a powerful tool to retain and grow our North American wireline customer base over time.

"We already have a first cohort using the wireless service and are progressively expanding to cover 12 Canadian markets (Alma, Magog, Rimouski, Saint-Georges, Saint-Hyacinthe, Saint-Sauveur and Trois-Rivières in Québec, and Brockville, Chatham, Cobourg, Cornwall and Welland in Ontario) over the coming weeks, in anticipation of a full geographic deployment in the fall season.

"We continued to solidly grow our Canadian Internet customer base for yet another quarter. While we experienced higher-than-usual customer losses in the U.S., this was partially caused by a few temporary factors. We are implementing several go-to-market enhancements as part of our transformation, and are confident that our U.S. customer trends will improve as these initiatives are executed over the coming quarters."

Consolidated financial highlights

Three months ended May 31	2025	2024 ⁽¹⁾	Change	Change in constant currency ⁽²⁾
<i>(In thousands of Canadian dollars, except % and per share data) (unaudited)</i>	\$	\$	%	%
Revenue	730,679	750,583	(2.7)	(4.1)
Adjusted EBITDA ⁽²⁾	362,377	365,824	(0.9)	(2.4)
Adjusted EBITDA margin ⁽²⁾	49.6 %	48.7 %		
Profit for the period	73,300	76,334	(4.0)	
Profit for the period attributable to owners of the Corporation	69,895	70,402	(0.7)	
Adjusted profit attributable to owners of the Corporation ⁽²⁾⁽³⁾	77,186	103,597	(25.5)	
Cash flows from operating activities	400,789	333,626	20.1	
Free cash flow ⁽¹⁾⁽²⁾	143,946	88,185	63.2	61.5
Free cash flow, excluding network expansion projects ⁽¹⁾⁽²⁾	157,231	112,618	39.6	38.2
Acquisition of property, plant and equipment	125,933	171,034	(26.4)	
Net capital expenditures ⁽²⁾⁽⁴⁾	125,462	168,384	(25.5)	(26.8)
Net capital expenditures, excluding network expansion projects ⁽²⁾	112,177	143,951	(22.1)	(23.5)
Capital intensity ⁽²⁾	17.2 %	22.4 %		
Capital intensity, excluding network expansion projects ⁽²⁾	15.4 %	19.2 %		
Diluted earnings per share	1.64	1.67	(1.8)	
Adjusted diluted earnings per share ⁽²⁾⁽³⁾	1.82	2.45	(25.7)	

Operating results

For the third quarter of fiscal 2025 ended on May 31, 2025:

- Revenue decreased by 2.7% to \$730.7 million. On a constant currency basis ⁽²⁾, revenue decreased by 4.1%, mainly explained as follows:
 - American telecommunications' revenue decreased by 3.5%, or 6.6% in constant currency, mainly due to a decline in our subscriber base, especially for entry-level services, and to a higher proportion of customers subscribing to Internet-only services.
 - Canadian telecommunications' revenue decreased by 1.8%, mainly due to a lower revenue per customer as a result of a decline in video and wireline phone service subscribers as an increasing proportion of customers subscribe to Internet-only services, as well as a competitive pricing environment, partly offset by the cumulative effect of high-speed Internet service additions over the past year.
- Adjusted EBITDA decreased by 0.9% to \$362.4 million. On a constant currency basis, adjusted EBITDA decreased by 2.4% mainly due to lower revenue in both the American and Canadian telecommunications segments, offset in part by lower operating expenses driven by cost reduction initiatives and operating efficiencies across the Corporation as a result of our ongoing three-year transformation program.
 - American telecommunications' adjusted EBITDA decreased by 0.5%, or 3.7% in constant currency.
 - Canadian telecommunications' adjusted EBITDA decreased by 1.5%, or 1.3% in constant currency.
- Profit for the period amounted to \$73.3 million, of which \$69.9 million, or \$1.64 per diluted share, was attributable to owners of the Corporation compared to \$76.3 million, \$70.4 million, and \$1.67 per diluted share, respectively, in the comparable period of fiscal 2024. The decreases in profit for the period and profit attributable to owners of the Corporation resulted mainly from higher depreciation and amortization expense, financial expense and income tax expense, as well as lower adjusted EBITDA, partly offset by lower acquisition, integration, restructuring and other costs.
 - Adjusted profit attributable to owners of the Corporation ⁽³⁾ was \$77.2 million, or \$1.82 per diluted share ⁽³⁾, compared to \$103.6 million, or \$2.45 per diluted share, last year.

- Net capital expenditures were \$125.5 million, a decrease of 25.5% compared to \$168.4 million in the same period of the prior year. In constant currency, net capital expenditures⁽²⁾ were \$123.3 million, a decrease of 26.8% compared to last year, mainly due to operational efficiencies, lower spending in the Canadian telecommunications segment, partially due to the timing of certain initiatives, as well as lower spending in the American telecommunications segment, mostly due to lower construction activity.
 - Net capital expenditures in connection with network expansion projects were \$13.3 million (\$13.2 million in constant currency) compared to \$24.4 million in the same period of the prior year. Excluding network expansion projects, net capital expenditures were \$112.2 million, a decrease of 22.1% compared to \$144.0 million in the same period of the prior year. In constant currency, net capital expenditures, excluding network expansion projects⁽²⁾ were \$110.1 million, a decrease of 23.5% compared to last year.
 - Fibre-to-the-home network expansion projects continued, mostly in Canada, with the addition of close to 9,500 homes passed during the third quarter of fiscal 2025.
 - Capital intensity was 17.2% compared to 22.4% last year. Excluding network expansion projects, capital intensity was 15.4% compared to 19.2% in the same period of the prior year.
- Acquisition of property, plant and equipment decreased by 26.4% to \$125.9 million, mainly resulting from lower spending.
- Free cash flow⁽¹⁾ increased by 63.2%, or 61.5% in constant currency, and amounted to \$143.9 million, or \$142.4 million in constant currency⁽²⁾, mainly due to lower net capital expenditures and acquisition, integration, restructuring and other costs, offset in part by higher financial expense, lower adjusted EBITDA and higher current income taxes. Free cash flow, excluding network expansion projects⁽¹⁾ increased by 39.6%, or 38.2% in constant currency, and amounted to \$157.2 million, or \$155.6 million in constant currency.
- Cash flows from operating activities increased by 20.1% to \$400.8 million, mostly due to higher cash from other non-cash operating activities, and lower income taxes paid, partly offset by higher interest paid.
- At its July 15, 2025 meeting, the Board of Directors of Cogeco Communications declared a quarterly eligible dividend of \$0.922 per share, an increase of 8.0% compared to \$0.854 per share in the comparable quarter of fiscal 2024.

FISCAL 2025 REVISED FINANCIAL GUIDELINES

Cogeco Communications has revised its fiscal 2025 financial guidelines as issued on October 31, 2024 for revenue, net capital expenditures, capital intensity and free cash flow. Adjusted EBITDA projections remain the same as previously disclosed. The Corporation expects additional pressure on its revenue, particularly in the United States, driven by increased competition. As part of its three-year transformation program, the Corporation has initiated several cost reduction initiatives and operating efficiencies across the organization in order to minimize the revenue impact on adjusted EBITDA. Additionally, net capital expenditures are expected to be lower than under the previous financial guidelines, partially resulting from operational efficiencies following the combination of the Canadian and U.S. management teams.

Consequently, compared to fiscal 2024, on a constant currency and consolidated basis, we are lowering Cogeco Communications' revenue projections for fiscal 2025 to a low single digit decline, while adjusted EBITDA is expected to remain stable. In addition, due to some better-than-anticipated transformation-related cost savings and lower expected net capital expenditures, we are increasing the Corporation's free cash flow financial guidelines, from a decrease compared to fiscal 2024 to a stable free cash flow, while reducing net capital expenditures and capital intensity projections.

(In millions of Canadian dollars, except percentages)	July 15, 2025	October 31, 2024	
	Revised projections ⁽¹⁾	Original projections ⁽¹⁾	Actual
	Fiscal 2025 (constant currency) ⁽²⁾	Fiscal 2025 (constant currency) ⁽²⁾	Fiscal 2024
	\$	\$	\$
Financial guidelines			
Revenue	Low single digit decline	Stable	2,977
Adjusted EBITDA	Stable	Stable	1,442
Net capital expenditures	\$600 to \$650	\$650 to \$725	638
Net capital expenditures in connection with network expansion projects	\$110 to \$150	\$140 to \$190	137
Capital intensity	20.5% to 22.5%	22% to 24%	21.4 %
Capital intensity, excluding network expansion projects	16.5% to 18.5%	17% to 19%	16.8 %
Free cash flow	Stable ⁽³⁾	Decrease of 0% to 10% ⁽³⁾	476
Free cash flow, excluding network expansion projects	Stable ⁽³⁾	Decrease of 0% to 10% ⁽³⁾	613

(1) Percentage of changes compared to fiscal 2024.

(2) Fiscal 2025 financial guidelines are based on a USD/CDN constant exchange rate of 1.3606 USD/CDN.

(3) The assumed current income tax effective rate is approximately 11.5% (14% under the previous financial guidelines).

These financial guidelines, including the various assumptions underlying them, contain forward-looking statements concerning the business outlook for Cogeco Communications, and should be read in conjunction with the "Forward-looking statements" section of this press release.

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section of this press release.

(2) Adjusted EBITDA and net capital expenditures are total of segments measures. Adjusted EBITDA margin and capital intensity are supplementary financial measures. Constant currency basis, adjusted profit attributable to owners of the Corporation, net capital expenditures, excluding network expansion projects, free cash flow and free cash flow, excluding network expansion projects are non-IFRS Accounting Standards measures. Change in constant currency, capital intensity, excluding network expansion projects and adjusted diluted earnings per share are non-IFRS Accounting Standards ratios. These indicated terms do not have standardized definitions prescribed by IFRS[®] Accounting Standards, as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this press release.

(3) Excludes the impact of non-cash impairment charges and acquisition, integration, restructuring and other costs, net of tax and non-controlling interest.

(4) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

Financial highlights

Three and nine months ended May 31 <i>(In thousands of Canadian dollars, except % and per share data)</i>	2025	2024	(1)	Change in constant currency (2) (3)	2025	2024	(1)	Change in constant currency (2) (3)	
	\$	\$		%	\$	\$		%	
Operations									
Revenue	730,679	750,583		(2.7)	(4.1)	2,201,800	2,228,773	(1.2)	(2.8)
Adjusted EBITDA (3)	362,377	365,824		(0.9)	(2.4)	1,084,091	1,071,896	1.1	(0.4)
Adjusted EBITDA margin (3)	49.6 %	48.7 %				49.2 %	48.1 %		
Acquisition, integration, restructuring and other costs (4)	9,211	45,669		(79.8)		7,288	49,170	(85.2)	
Profit for the period	73,300	76,334		(4.0)		260,097	268,648	(3.2)	
Profit for the period attributable to owners of the Corporation	69,895	70,402		(0.7)		245,157	253,576	(3.3)	
Adjusted profit attributable to owners of the Corporation (3)(5)	77,186	103,597		(25.5)		248,553	301,377	(17.5)	
Cash flow									
Cash flows from operating activities	400,789	333,626		20.1		872,866	856,042	2.0	
Free cash flow (1)(3)	143,946	88,185		63.2	61.5	409,407	327,832	24.9	23.8
Free cash flow, excluding network expansion projects (1)(3)	157,231	112,618		39.6	38.2	460,064	408,315	12.7	11.8
Acquisition of property, plant and equipment	125,933	171,034		(26.4)		438,547	504,830	(13.1)	
Net capital expenditures (3)(6)	125,462	168,384		(25.5)	(26.8)	434,002	485,580	(10.6)	(12.3)
Net capital expenditures, excluding network expansion projects (3)	112,177	143,951		(22.1)	(23.5)	383,345	405,097	(5.4)	(7.4)
Capital intensity (3)	17.2 %	22.4 %				19.7 %	21.8 %		
Capital intensity, excluding network expansion projects (3)	15.4 %	19.2 %				17.4 %	18.2 %		
Per share data (7)									
Earnings per share									
Basic	1.66	1.68		(1.2)		5.82	5.91	(1.5)	
Diluted	1.64	1.67		(1.8)		5.78	5.89	(1.9)	
Adjusted diluted (3)(5)	1.82	2.45		(25.7)		5.86	7.00	(16.3)	
Dividends per share	0.922	0.854		8.0		2.766	2.562	8.0	

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Proceeds from sale and leaseback and other disposals of property, plant and equipment amounted to \$2.2 million and \$22.7 million for the three and nine-month periods ended May 31, 2025, respectively (\$0.9 million and \$2.8 million, respectively, for the same periods of fiscal 2024). Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section of this press release.

(2) Key performance indicators presented on a constant currency basis are obtained by translating financial results from the current periods denominated in US dollars at the foreign exchange rates of the comparable periods of the prior year. For the three and nine-month periods ended May 31, 2024, the average foreign exchange rates used for translation were 1.3628 USD/CDN and 1.3578 USD/CDN, respectively.

(3) Adjusted EBITDA and net capital expenditures are total of segments measures. Adjusted EBITDA margin and capital intensity are supplementary financial measures. Adjusted profit attributable to owners of the Corporation, free cash flow, free cash flow, excluding network expansion projects and net capital expenditures, excluding network expansion projects are non-IFRS Accounting Standards measures. Change in constant currency, capital intensity, excluding network expansion projects and adjusted diluted earnings per share are non-IFRS Accounting Standards ratios. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this press release.

(4) For the three and nine-month periods ended May 31, 2025, acquisition, integration, restructuring and other costs were mainly related to costs associated with the configuration and customization related to cloud computing and other arrangements, and additional restructuring costs incurred in connection with certain cost optimization initiatives undertaken. In addition, for the nine-month period ended May 31, 2025, acquisition, integration, restructuring and other costs were partly offset by a \$13.8 million non-cash gain recognized during the first quarter of fiscal 2025 in connection with a sale and leaseback transaction of a building in Ontario. For the three and nine-month periods ended May 31, 2024, acquisition, integration, restructuring and other costs were mostly related to restructuring costs recognized during the third quarter of fiscal 2024 in connection with the strategic transformation announced in May 2024.

(5) Excludes the impact of non-cash impairment charges, acquisition, integration, restructuring and other costs, and gains/losses on debt modification and/or extinguishment, all net of tax and non-controlling interest.

(6) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

(7) Per multiple and subordinate voting share.

As at	May 31, 2025	August 31, 2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Financial condition		
Cash and cash equivalents	244,750	76,335
Total assets	9,866,415	9,675,009
Long-term debt		
Current	338,567	361,808
Non-current	4,437,846	4,448,261
Net indebtedness ⁽¹⁾	4,579,854	4,803,629
Equity attributable to owners of the Corporation	3,126,389	2,979,691

(1) Net indebtedness is a capital management measure. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section of the Corporation's MD&A for the three and nine-month periods ended May 31, 2025, available on SEDAR+ at www.sedarplus.ca.

Forward-looking statements

Certain statements contained in this press release may constitute forward-looking information within the meaning of securities laws. Forward-looking information may relate to Cogeco Communications Inc.'s ("Cogeco Communications" or the "Corporation") future outlook and anticipated events, business, operations, financial performance, financial condition or results and, in some cases, can be identified by terminology such as "may"; "will"; "should"; "expect"; "plan"; "anticipate"; "believe"; "intend"; "estimate"; "predict"; "potential"; "continue"; "foresee"; "ensure" or other similar expressions concerning matters that are not historical facts. Particularly, statements relating to the Corporation's financial guidelines, future operating results and economic performance, objectives and strategies are forward-looking statements. These statements are based on certain factors and assumptions including expected growth, results of operations, purchase price allocation, tax rates, weighted average cost of capital, performance and business prospects and opportunities, which Cogeco Communications believes are reasonable as of the current date. Refer in particular to the "Corporate objectives and strategy" and "Fiscal 2025 financial guidelines" sections of the Corporation's fiscal 2024 annual Management's Discussion and Analysis ("MD&A"), and the "Fiscal 2025 revised financial guidelines" section of the fiscal 2025 third-quarter MD&A for a discussion of certain key economic, market and operational assumptions we have made in preparing forward-looking statements. While management considers these assumptions to be reasonable based on information currently available to the Corporation, they may prove to be incorrect. Forward-looking information is also subject to certain factors, including risks and uncertainties that could cause actual results to differ materially from what Cogeco Communications currently expects. These factors include risks such as general market conditions, competitive risks (including changing competitive and technology ecosystems and disruptive competitive strategies adopted by our competitors), business risks, regulatory risks, tax risks, technology risks (including cybersecurity), financial risks (including variations in currency and interest rates), economic conditions (including inflation pressuring revenue, trade tariffs, reduced consumer spending and increasing costs), talent management risks (including the highly competitive market for a limited pool of digitally skilled employees), human-caused and natural threats to the Corporation's network (including increased frequency of extreme weather events with the potential to disrupt operations), infrastructure and systems, sustainability and sustainability reporting risks, ethical behavior risks, ownership risks, litigation risks and public health and safety, many of which are beyond the Corporation's control. For more exhaustive information on these risks and uncertainties, the reader should refer to the "Uncertainties and main risk factors" section of the Corporation's fiscal 2024 annual MD&A and of the fiscal 2025 third-quarter MD&A. These factors are not intended to represent a complete list of the factors that could affect Cogeco Communications and future events and results may vary significantly from what management currently foresees. The reader should not place undue importance on forward-looking information contained in this press release and the forward-looking statements contained in this press release represent Cogeco Communications' expectations as of the date of this press release (or as of the date they are otherwise stated to be made) and are subject to change after such date. While management may elect to do so, the Corporation is under no obligation (and expressly disclaims any such obligation) and does not undertake to update or alter this information at any particular time, whether as a result of new information, future events or otherwise, except as required by law.

All amounts are stated in Canadian dollars unless otherwise indicated. This press release should be read in conjunction with the Corporation's MD&A for the three and nine-month periods ended May 31, 2025, the Corporation's condensed interim consolidated financial statements and the notes thereto for the same periods prepared in accordance with IFRS[®] Accounting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and the Corporation's fiscal 2024 Annual Report.

Non-IFRS Accounting Standards and other financial measures

This press release includes references to non-IFRS Accounting Standards and other financial measures used by Cogeco Communications. These financial measures are reviewed in assessing the performance of Cogeco Communications and used in the decision-making process with regard to its business units.

Reconciliations between non-IFRS Accounting Standards and other financial measures to the most directly comparable IFRS Accounting Standards measures are provided below. Certain additional disclosures for non-IFRS Accounting Standards and other financial measures used in this press release have been incorporated by reference and can be found in the "Non-IFRS Accounting Standards and other financial measures" section of the Corporation's MD&A for the three and nine-month periods ended May 31, 2025, available on SEDAR+ at www.sedarplus.ca. The following non-IFRS Accounting Standards measures are used as a component of Cogeco Communications' non-IFRS Accounting Standards ratios.

Specified non-IFRS Accounting Standards measures	Used in the component of the following non-IFRS Accounting Standards ratios
Adjusted profit attributable to owners of the Corporation	Adjusted diluted earnings per share
Constant currency basis	Change in constant currency
Net capital expenditures, excluding network expansion projects	Capital intensity, excluding network expansion projects

Financial measures presented on a constant currency basis for the three and nine-month periods ended May 31, 2025 are translated at the average foreign exchange rate of the comparable periods of the prior year, which were 1.3628 USD/CDN and 1.3578 USD/CDN, respectively.

Constant currency basis and foreign exchange impact reconciliation

Consolidated

Three months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	730,679	(11,224)	719,455	750,583	(2.7)	(4.1)
Operating expenses	363,380	(5,932)	357,448	379,521	(4.3)	(5.8)
Management fees – Cogeco Inc.	4,922	—	4,922	5,238	(6.0)	(6.0)
Adjusted EBITDA	362,377	(5,292)	357,085	365,824	(0.9)	(2.4)
Free cash flow ⁽¹⁾	143,946	(1,552)	142,394	88,185	63.2	61.5
Net capital expenditures	125,462	(2,162)	123,300	168,384	(25.5)	(26.8)

(1) During the fourth quarter of fiscal 2024, the Corporation updated its free cash flow calculation to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Nine months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	2,201,800	(35,353)	2,166,447	2,228,773	(1.2)	(2.8)
Operating expenses	1,102,944	(18,930)	1,084,014	1,141,163	(3.3)	(5.0)
Management fees – Cogeco Inc.	14,765	—	14,765	15,714	(6.0)	(6.0)
Adjusted EBITDA	1,084,091	(16,423)	1,067,668	1,071,896	1.1	(0.4)
Free cash flow ⁽¹⁾	409,407	(3,516)	405,891	327,832	24.9	23.8
Net capital expenditures	434,002	(8,192)	425,810	485,580	(10.6)	(12.3)

(1) During the fourth quarter of fiscal 2024, the Corporation updated its free cash flow calculation to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Canadian telecommunications segment

Three months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	374,900	—	374,900	381,877	(1.8)	(1.8)
Operating expenses	176,281	(387)	175,894	180,204	(2.2)	(2.4)
Adjusted EBITDA	198,619	387	199,006	201,673	(1.5)	(1.3)
Net capital expenditures	64,295	(346)	63,949	91,093	(29.4)	(29.8)

Nine months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	1,122,377	—	1,122,377	1,131,804	(0.8)	(0.8)
Operating expenses	531,788	(1,118)	530,670	535,018	(0.6)	(0.8)
Adjusted EBITDA	590,589	1,118	591,707	596,786	(1.0)	(0.9)
Net capital expenditures	212,564	(1,046)	211,518	285,274	(25.5)	(25.9)

American telecommunications segment

Three months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	355,779	(11,224)	344,555	368,706	(3.5)	(6.6)
Operating expenses	178,325	(5,543)	172,782	190,327	(6.3)	(9.2)
Adjusted EBITDA	177,454	(5,681)	171,773	178,379	(0.5)	(3.7)
Net capital expenditures	57,612	(1,812)	55,800	72,782	(20.8)	(23.3)

Nine months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	1,079,423	(35,353)	1,044,070	1,096,969	(1.6)	(4.8)
Operating expenses	545,448	(17,798)	527,650	574,070	(5.0)	(8.1)
Adjusted EBITDA	533,975	(17,555)	516,420	522,899	2.1	(1.2)
Net capital expenditures	211,741	(7,131)	204,610	191,490	10.6	6.9

Adjusted profit attributable to owners of the Corporation

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Profit for the period attributable to owners of the Corporation	69,895	70,402	245,157	253,576
Acquisition, integration, restructuring and other costs	9,211	45,669	7,288	49,170
Impairment of property, plant and equipment	1,574	—	1,574	—
Loss on debt extinguishment ⁽¹⁾	—	—	—	16,880
Tax impact for the above items	(2,546)	(12,081)	(4,126)	(17,461)
Non-controlling interest impact for the above items	(948)	(393)	(1,340)	(788)
Adjusted profit attributable to owners of the Corporation	77,186	103,597	248,553	301,377

(1) Included within financial expense.

Free cash flow and free cash flow, excluding network expansion projects reconciliations

	Three months ended May 31		Nine months ended May 31	
	2025	2024 ⁽¹⁾	2025	2024 ⁽¹⁾
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Cash flows from operating activities	400,789	333,626	872,866	856,042
Changes in other non-cash operating activities	(103,315)	(76,679)	(4,798)	(21,491)
Income taxes paid (received)	(12,101)	3,918	1,981	(807)
Current income taxes	(11,103)	(3,177)	(35,401)	(19,594)
Interest paid	69,857	62,509	193,523	194,769
Financial expense	(75,861)	(64,308)	(204,353)	(215,765)
Loss on debt extinguishment ⁽²⁾	—	—	—	16,880
Amortization of deferred transaction costs and discounts on long-term debt ⁽²⁾	2,608	2,272	6,300	6,953
Net capital expenditures ⁽³⁾	(125,462)	(168,384)	(434,002)	(485,580)
Proceeds from sale and leaseback and other disposals of property, plant and equipment ⁽¹⁾	2,188	885	22,732	2,784
Repayment of lease liabilities	(3,654)	(2,477)	(9,441)	(6,359)
Free cash flow ⁽¹⁾	143,946	88,185	409,407	327,832
Net capital expenditures in connection with network expansion projects	13,285	24,433	50,657	80,483
Free cash flow, excluding network expansion projects ⁽¹⁾	157,231	112,618	460,064	408,315

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

(2) Included within financial expense.

(3) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

Net capital expenditures reconciliation

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Acquisition of property, plant and equipment	125,933	171,034	438,547	504,830
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(471)	(2,650)	(4,545)	(19,250)
Net capital expenditures	125,462	168,384	434,002	485,580

Adjusted EBITDA reconciliation

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Profit for the period	73,300	76,334	260,097	268,648
Income taxes	20,180	11,199	69,709	47,117
Financial expense	75,861	64,308	204,353	215,765
Impairment of property, plant and equipment	1,574	—	1,574	—
Depreciation and amortization	182,251	168,314	541,070	491,196
Acquisition, integration, restructuring and other costs	9,211	45,669	7,288	49,170
Adjusted EBITDA	362,377	365,824	1,084,091	1,071,896

Net capital expenditures and free cash flow, excluding network expansion projects reconciliations

Net capital expenditures

Three months ended May 31			2025		2024		Change
	Actual	Foreign exchange impact	In constant currency		Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$		\$	%	%
Net capital expenditures	125,462	(2,162)	123,300		168,384	(25.5)	(26.8)
Net capital expenditures in connection with network expansion projects	13,285	(74)	13,211		24,433	(45.6)	(45.9)
Net capital expenditures, excluding network expansion projects	112,177	(2,088)	110,089		143,951	(22.1)	(23.5)

Nine months ended May 31			2025		2024		Change
	Actual	Foreign exchange impact	In constant currency		Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$		\$	%	%
Net capital expenditures	434,002	(8,192)	425,810		485,580	(10.6)	(12.3)
Net capital expenditures in connection with network expansion projects	50,657	(163)	50,494		80,483	(37.1)	(37.3)
Net capital expenditures, excluding network expansion projects	383,345	(8,029)	375,316		405,097	(5.4)	(7.4)

Free cash flow

Three months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow ⁽¹⁾	143,946	(1,552)	142,394	88,185	63.2	61.5
Net capital expenditures in connection with network expansion projects	13,285	(74)	13,211	24,433	(45.6)	(45.9)
Free cash flow, excluding network expansion projects ⁽¹⁾	157,231	(1,626)	155,605	112,618	39.6	38.2

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Nine months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow ⁽¹⁾	409,407	(3,516)	405,891	327,832	24.9	23.8
Net capital expenditures in connection with network expansion projects	50,657	(163)	50,494	80,483	(37.1)	(37.3)
Free cash flow, excluding network expansion projects ⁽¹⁾	460,064	(3,679)	456,385	408,315	12.7	11.8

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Additional information

Additional information relating to the Corporation is available on SEDAR+ at www.sedarplus.ca and on the Corporation's website at corpo.cogeco.com.

About Cogeco Communications Inc.

Cogeco Communications Inc. is a leading telecommunications provider committed to bringing people together through powerful communications and entertainment experiences. We provide world-class Internet, video and wireline phone services to 1.6 million residential and business subscribers in Canada and thirteen states in the United States. We also offer wireless services in most of our U.S. operating territory. Our services are marketed under the Cogeco and oxio brands in Canada, and under the Breezeline brand in the U.S. We take pride in our strong presence in the communities we serve and in our commitment to a sustainable future. Cogeco Communications Inc.'s subordinate voting shares are listed on the Toronto Stock Exchange [TSX: CCA].

- 30 -

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Conference Call:

Wednesday, July 16, 2025 at 8:00 a.m. (Eastern Daylight Time)

A live audio webcast of the analyst call will be available on both the [Investor Relations](#) and the [Events and Presentations](#) pages of Cogeco Communications' website. Financial analysts will be able to access the live conference call and ask questions. Media representatives may attend as listeners only. A recording of the conference call will be available on Cogeco Communications' website for a three-month period.

Please use the following dial-in number to access the conference call 10 minutes before the start of the conference:

Local - Toronto: **1 289 514-5100**
Toll Free - North America: **1 800 717-1738**

To join this conference call, participants are required to provide the operator with the name of the company hosting the call, that is, Cogeco Inc. or Cogeco Communications Inc.



SHAREHOLDERS' REPORT

Three and nine-month periods ended May 31, 2025

Management's discussion and analysis	2
Condensed interim consolidated financial statements	47
Primary service units statistics	74



MANAGEMENT'S DISCUSSION AND ANALYSIS ("MD&A")

Three and nine-month periods ended May 31, 2025

1.	Forward-looking statements.....	3
2.	Financial highlights	4
3.	Overview of the business.....	6
4.	Consolidated operating and financial results.....	7
5.	Segmented operating and financial results.....	15
6.	Related party transactions.....	20
7.	Cash flow analysis	21
8.	Financial position.....	26
9.	Capital resources and liquidity.....	27
10.	Fiscal 2025 revised financial guidelines.....	31
11.	Controls and procedures.....	32
12.	Uncertainties and main risk factors.....	32
13.	Accounting policy developments.....	35
14.	Non-IFRS Accounting Standards and other financial measures.....	36
15.	Supplementary quarterly financial information.....	46

1. Forward-looking statements

Certain statements contained in this Management's Discussion and Analysis ("MD&A") may constitute forward-looking information within the meaning of securities laws. Forward-looking information may relate to Cogeco Communications Inc.'s ("Cogeco Communications" or the "Corporation") future outlook and anticipated events, business, operations, financial performance, financial condition or results and, in some cases, can be identified by terminology such as "may"; "will"; "should"; "expect"; "plan"; "anticipate"; "believe"; "intend"; "estimate"; "predict"; "potential"; "continue"; "foresee"; "ensure" or other similar expressions concerning matters that are not historical facts. Particularly, statements relating to the Corporation's financial guidelines, future operating results and economic performance, objectives and strategies are forward-looking statements. These statements are based on certain factors and assumptions including expected growth, results of operations, purchase price allocation, tax rates, weighted average cost of capital, performance and business prospects and opportunities, which Cogeco Communications believes are reasonable as of the current date. Refer in particular to the "Corporate objectives and strategy" and "Fiscal 2025 financial guidelines" sections of the Corporation's fiscal 2024 annual MD&A, and the "Fiscal 2025 revised financial guidelines" section of the current MD&A for a discussion of certain key economic, market and operational assumptions we have made in preparing forward-looking statements. While management considers these assumptions to be reasonable based on information currently available to the Corporation, they may prove to be incorrect. Forward-looking information is also subject to certain factors, including risks and uncertainties that could cause actual results to differ materially from what Cogeco Communications currently expects. These factors include risks such as general market conditions, competitive risks (including changing competitive and technology ecosystems and disruptive competitive strategies adopted by our competitors), business risks, regulatory risks, tax risks, technology risks (including cybersecurity), financial risks (including variations in currency and interest rates), economic conditions (including inflation pressuring revenue, trade tariffs, reduced consumer spending and increasing costs), talent management risks (including the highly competitive market for a limited pool of digitally skilled employees), human-caused and natural threats to the Corporation's network (including increased frequency of extreme weather events with the potential to disrupt operations), infrastructure and systems, sustainability and sustainability reporting risks, ethical behavior risks, ownership risks, litigation risks and public health and safety, many of which are beyond the Corporation's control. For more exhaustive information on these risks and uncertainties, the reader should refer to the "Uncertainties and main risk factors" section of the Corporation's fiscal 2024 annual MD&A and of the current MD&A. These factors are not intended to represent a complete list of the factors that could affect Cogeco Communications and future events and results may vary significantly from what management currently foresees. The reader should not place undue importance on forward-looking information contained in this MD&A and the forward-looking statements contained in this MD&A represent Cogeco Communications' expectations as of the date of this MD&A (or as of the date they are otherwise stated to be made) and are subject to change after such date. While management may elect to do so, the Corporation is under no obligation (and expressly disclaims any such obligation) and does not undertake to update or alter this information at any particular time, whether as a result of new information, future events or otherwise, except as required by law.

All amounts are stated in Canadian dollars unless otherwise indicated. This report should be read in conjunction with the Corporation's condensed interim consolidated financial statements and the notes thereto for the three and nine-month periods ended May 31, 2025 prepared in accordance with IFRS® Accounting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and the Corporation's fiscal 2024 Annual Report.

In preparing this MD&A, the Corporation has taken into account information available up to July 15, 2025, the date of this MD&A, unless otherwise indicated. Additional information relating to the Corporation, including its fiscal 2024 Annual Report and Annual Information Form, is available on SEDAR+ at www.sedarplus.ca or on the Corporation's website at corpo.cogeco.com.

2. Financial highlights

Three and nine months ended May 31 <i>(In thousands of Canadian dollars, except % and per share data)</i>	2025	2024 ⁽¹⁾	Change	Change in constant currency ⁽²⁾ ⁽³⁾	2025	2024 ⁽¹⁾	Change	Change in constant currency ⁽²⁾ ⁽³⁾
	\$	\$	%	%	\$	\$	%	%
Operations								
Revenue	730,679	750,583	(2.7)	(4.1)	2,201,800	2,228,773	(1.2)	(2.8)
Adjusted EBITDA ⁽³⁾	362,377	365,824	(0.9)	(2.4)	1,084,091	1,071,896	1.1	(0.4)
Adjusted EBITDA margin ⁽³⁾	49.6 %	48.7 %			49.2 %	48.1 %		
Acquisition, integration, restructuring and other costs	9,211	45,669	(79.8)		7,288	49,170	(85.2)	
Profit for the period	73,300	76,334	(4.0)		260,097	268,648	(3.2)	
Profit for the period attributable to owners of the Corporation	69,895	70,402	(0.7)		245,157	253,576	(3.3)	
Adjusted profit attributable to owners of the Corporation ⁽³⁾⁽⁴⁾	77,186	103,597	(25.5)		248,553	301,377	(17.5)	
Cash flow								
Cash flows from operating activities	400,789	333,626	20.1		872,866	856,042	2.0	
Free cash flow ⁽¹⁾⁽³⁾	143,946	88,185	63.2	61.5	409,407	327,832	24.9	23.8
Free cash flow, excluding network expansion projects ⁽¹⁾⁽³⁾	157,231	112,618	39.6	38.2	460,064	408,315	12.7	11.8
Acquisition of property, plant and equipment	125,933	171,034	(26.4)		438,547	504,830	(13.1)	
Net capital expenditures ⁽³⁾⁽⁵⁾	125,462	168,384	(25.5)	(26.8)	434,002	485,580	(10.6)	(12.3)
Net capital expenditures, excluding network expansion projects ⁽³⁾	112,177	143,951	(22.1)	(23.5)	383,345	405,097	(5.4)	(7.4)
Capital intensity ⁽³⁾	17.2 %	22.4 %			19.7 %	21.8 %		
Capital intensity, excluding network expansion projects ⁽³⁾	15.4 %	19.2 %			17.4 %	18.2 %		
Per share data ⁽⁶⁾								
Earnings per share								
Basic	1.66	1.68	(1.2)		5.82	5.91	(1.5)	
Diluted	1.64	1.67	(1.8)		5.78	5.89	(1.9)	
Adjusted diluted ⁽³⁾⁽⁴⁾	1.82	2.45	(25.7)		5.86	7.00	(16.3)	
Dividends per share	0.922	0.854	8.0		2.766	2.562	8.0	

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Proceeds from sale and leaseback and other disposals of property, plant and equipment amounted to \$2.2 million and \$22.7 million for the three and nine-month periods ended May 31, 2025, respectively (\$0.9 million and \$2.8 million, respectively, for the same periods of fiscal 2024). Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section of this MD&A.

(2) Key performance indicators presented on a constant currency basis are obtained by translating financial results from the current periods denominated in US dollars at the foreign exchange rates of the comparable periods of the prior year. For the three and nine-month periods ended May 31, 2024, the average foreign exchange rates used for translation were 1.3628 USD/CDN and 1.3578 USD/CDN, respectively.

(3) Adjusted EBITDA and net capital expenditures are total of segments measures. Adjusted EBITDA margin and capital intensity are supplementary financial measures. Adjusted profit attributable to owners of the Corporation, free cash flow, free cash flow, excluding network expansion projects and net capital expenditures, excluding network expansion projects are non-IFRS Accounting Standards measures. Change in constant currency, capital intensity, excluding network expansion projects and adjusted diluted earnings per share are non-IFRS Accounting Standards ratios. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, including references to the specific sections within the MD&A, as applicable, for the reconciliations to the most directly comparable IFRS Accounting Standards measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this MD&A.

(4) Excludes the impact of non-cash impairment charges, acquisition, integration, restructuring and other costs, and gains/losses on debt modification and/or extinguishment, all net of tax and non-controlling interest.

(5) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

(6) Per multiple and subordinate voting share.

As at	May 31, 2025	August 31, 2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Financial condition		
Cash and cash equivalents	244,750	76,335
Total assets	9,866,415	9,675,009
Long-term debt		
Current	338,567	361,808
Non-current	4,437,846	4,448,261
Net indebtedness ⁽¹⁾	4,579,854	4,803,629
Equity attributable to owners of the Corporation	3,126,389	2,979,691

(1) Net indebtedness is a capital management measure. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this MD&A.

3. Overview of the business

Cogeco Communications, a telecommunications corporation, provides Internet, video and wireline phone services to residential and business customers in Canada and in the United States. More recently, the Corporation has expanded its services to also offer wireless services in most of the U.S. states in which it operates, and expects to soon expand wireless services in several Canadian markets within its broadband footprint. The Corporation's results are reported in two operating segments: Canadian telecommunications and American telecommunications.

3.1 Business developments

Canadian wireless launch underway, progressively expanding into 12 Canadian markets over the coming weeks

Cogeco Communications expects to ramp up its wireless customer base in Canada over the coming weeks, adding to its prior launch of a similar service in the U.S. last year. A first cohort is already using the wireless service, which will be progressively expanded to cover 12 Canadian markets (Alma, Magog, Rimouski, Saint-Georges, Saint-Hyacinthe, Saint-Sauveur and Trois-Rivières in Québec, and Brockville, Chatham, Cobourg, Cornwall and Welland in Ontario) over the coming weeks, in anticipation of a full geographic deployment in the fall season. Wireless will become a powerful tool to retain and grow its North American wireline customer base over time.

Ongoing transformation of Cogeco Communications' combined Canadian and U.S. telecommunications teams

The Corporation pursued its three-year transformation program to improve its agility and competitiveness, driven by a focus on operational optimization, advanced analytics, digital, and an elevated customer experience. This transformation started with the combination of the commercial, operational and technical functions of its Canadian and U.S. telecommunications businesses into a simpler, more efficient North American organization with a streamlined cost structure.

3.2 Operating environment

The Corporation operates in an industry that provides essential services to residential and commercial consumers and is known for its resilience during various economic cycles. However, due to greater competitive intensity and changing video subscriber trends, the Corporation expects sustained pressure on its revenue and operating costs. In addition, adverse economic conditions, including the impact of the U.S. trade tariffs on the greater macroeconomic environment, for which the situation is constantly evolving, may cause customers to reduce or delay discretionary spending and/or result in higher costs and supply chain disruptions, which may pressure the Corporation's revenue and/or operating costs. To sustain its growth, the Corporation announced last year the adoption of a new operating model and a three-year transformation program centered on synergies, digitization, advanced analytics, network expansion and wireless.

The Corporation's results discussed herein may not be indicative of future operational trends and financial performance. Please refer to the "Forward-looking statements" section.

3.3 Key performance indicators

The Corporation measures its financial performance, with regard to its corporate objectives, by monitoring revenue, adjusted EBITDA⁽¹⁾, net capital expenditures⁽¹⁾, capital intensity⁽¹⁾ and free cash flow⁽¹⁾ on a constant currency basis⁽¹⁾. The Corporation also measures net capital expenditures, capital intensity and free cash flow excluding network expansion projects⁽¹⁾ as it provides a common basis for comparing the net capital expenditures to historical net capital expenditures prior to the acceleration of the network expansion projects and for assessing the impact of the network expansion projects on the net capital expenditures, capital intensity and free cash flow.

Overview

For the first nine months of fiscal 2025, cost reduction initiatives and operating efficiencies across the Corporation as a result of our ongoing three-year transformation program have contributed to offset pressure on the Corporation's revenue, as the Canadian and American telecommunications segments face headwinds in the context of a competitive environment.

(1) Adjusted EBITDA and net capital expenditures are total of segments measures. Capital intensity is a supplementary financial measure. Constant currency basis, net capital expenditures, excluding network expansion projects, free cash flow and free cash flow, excluding network expansion projects are non-IFRS Accounting Standards measures. Capital intensity, excluding network expansion projects is a non-IFRS Accounting Standards ratio. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

During the first nine months of fiscal 2025, the Corporation continued its network expansion activities primarily in Ontario, connecting more homes and businesses to its fibre-to-the-home networks, and in several U.S. states. The Corporation added close to 25,700 homes passed during the first nine months of fiscal 2025, primarily in Canada, often in partnership with governments, to bring fibre-to-the-home high-speed Internet to unserved and underserved rural areas.

For the remainder of fiscal 2025, we expect additional pressure on the Corporation's revenue, particularly in the United States, driven by increased competition. As part of its three-year transformation program, the Corporation has initiated several cost reduction initiatives and operating efficiencies across the organization in order to minimize the revenue impact on adjusted EBITDA. Additionally, net capital expenditures are expected to be lower than under the previous financial guidelines, partially resulting from operational efficiencies following the combination of the Canadian and U.S. management teams.

Consequently, compared to fiscal 2024, on a constant currency and consolidated basis, we are lowering Cogeco Communications' revenue projections for fiscal 2025 to a low single digit decline, while adjusted EBITDA is expected to remain stable. In addition, due to some better-than-anticipated transformation-related cost savings and lower expected net capital expenditures, we are increasing the Corporation's free cash flow financial guidelines, from a decrease compared to fiscal 2024 to a stable free cash flow, while reducing net capital expenditures and capital intensity projections.

Refer to the "Fiscal 2025 revised financial guidelines" section for further details. These financial guidelines, including the various assumptions underlying them, contain forward-looking statements concerning the business outlook for Cogeco Communications, and should be read in conjunction with the "Forward-looking statements" section of the Corporation's fiscal 2024 annual MD&A and this present MD&A.

4. Consolidated operating and financial results

4.1 Consolidated performance

Three months ended May 31	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	730,679	(11,224)	719,455	750,583	(2.7)	(4.1)
Operating expenses	363,380	(5,932)	357,448	379,521	(4.3)	(5.8)
Management fees – Cogeco Inc.	4,922	—	4,922	5,238	(6.0)	(6.0)
Adjusted EBITDA	362,377	(5,292)	357,085	365,824	(0.9)	(2.4)
Adjusted EBITDA margin	49.6 %			48.7 %		
Net capital expenditures	125,462	(2,162)	123,300	168,384	(25.5)	(26.8)
Capital intensity	17.2 %			22.4 %		

(1) For the third quarter of fiscal 2025, the average foreign exchange rate used for translation was 1.4069 USD/CDN.

(2) Fiscal 2025 third-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3628 USD/CDN.

Nine months ended May 31	2025		2024	Change	
(In thousands of Canadian dollars, except percentages)	Actual ⁽¹⁾ \$	Foreign exchange impact \$	In constant currency ⁽²⁾ \$	Actual \$	In constant currency %
Revenue	2,201,800	[35,353]	2,166,447	2,228,773	(1.2)
Operating expenses	1,102,944	[18,930]	1,084,014	1,141,163	(3.3)
Management fees – Cogeco Inc.	14,765	—	14,765	15,714	(6.0)
Adjusted EBITDA	1,084,091	[16,423]	1,067,668	1,071,896	1.1
Adjusted EBITDA margin	49.2 %			48.1 %	
Net capital expenditures	434,002	[8,192]	425,810	485,580	(10.6)
Capital intensity	19.7 %			21.8 %	

(1) For the first nine months of fiscal 2025, the average foreign exchange rate used for translation was 1.4042 USD/CDN.

(2) Fiscal 2025 first nine months in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3578 USD/CDN.

Revenue

Three months ended May 31	2025	2024	Change	Change in constant currency	Foreign exchange impact ⁽¹⁾
(In thousands of Canadian dollars, except percentages)	\$	\$	%	%	\$
Canadian telecommunications	374,900	381,877	(1.8)	(1.8)	—
American telecommunications	355,779	368,706	(3.5)	(6.6)	[11,224]
	730,679	750,583	(2.7)	(4.1)	[11,224]

(1) Foreign exchange impact is a non-IFRS Accounting Standards measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, including references to the specific sections within the MD&A, as applicable, for the reconciliations to the most directly comparable IFRS Accounting Standards measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

Nine months ended May 31	2025	2024	Change	Change in constant currency	Foreign exchange impact ⁽¹⁾
(In thousands of Canadian dollars, except percentages)	\$	\$	%	%	\$
Canadian telecommunications	1,122,377	1,131,804	(0.8)	(0.8)	—
American telecommunications	1,079,423	1,096,969	(1.6)	(4.8)	[35,353]
	2,201,800	2,228,773	(1.2)	(2.8)	[35,353]

(1) Foreign exchange impact is a non-IFRS Accounting Standards measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, including references to the specific sections within the MD&A, as applicable, for the reconciliations to the most directly comparable IFRS Accounting Standards measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

For the third quarter and the first nine months of fiscal 2025, revenue decreased by 2.7% and 1.2% (4.1% and 2.8% in constant currency), respectively. The decrease in constant currency for both periods is mainly due to:

- a decline in the American telecommunications segment's subscriber base, especially for entry-level services, and a higher proportion of customers subscribing to Internet-only services; and
- lower revenue in the Canadian telecommunications segment, mainly due to a lower revenue per customer as a result of a decline in video and wireline phone service subscribers as an increasing proportion of customers subscribe to Internet-only services, as well as a competitive pricing environment, partly offset by the cumulative effect of high-speed Internet service additions over the past year.

In addition, the decrease for the first nine months of fiscal 2025 is also partially offset by revenue, within the Canadian telecommunications segment, from the Niagara Regional Broadband Network ("NRBN") acquisition, which was completed on February 5, 2024.

Operating expenses

Three months ended May 31	2025	2024	Change	Change in constant currency	Foreign exchange impact
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications	176,281	180,204	(2.2)	(2.4)	(387)
American telecommunications	178,325	190,327	(6.3)	(9.2)	(5,543)
Corporate and eliminations	8,774	8,990	(2.4)	(2.4)	(2)
	363,380	379,521	(4.3)	(5.8)	(5,932)

Nine months ended May 31	2025	2024	Change	Change in constant currency	Foreign exchange impact
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications	531,788	535,018	(0.6)	(0.8)	(1,118)
American telecommunications	545,448	574,070	(5.0)	(8.1)	(17,798)
Corporate and eliminations	25,708	32,075	(19.9)	(19.9)	(14)
	1,102,944	1,141,163	(3.3)	(5.0)	(18,930)

For the third quarter and the first nine months of fiscal 2025, operating expenses decreased by 4.3% and 3.3% (5.8% and 5.0% in constant currency), respectively. The decrease in constant currency is mainly driven by cost reduction initiatives and operating efficiencies across the Corporation as a result of our ongoing three-year transformation program, in addition to:

- reduced video service costs resulting from a decline in TV subscriptions in the American telecommunications segment; partly offset by
- higher operating expenses in the Canadian telecommunications segment, in part to drive subscriber growth, and due to higher technology licensing costs.

In addition, the decrease for the first nine months of fiscal 2025 was also due to a \$2.6 million gain on disposals of certain property, plant and equipment recognized during the first quarter of fiscal 2025 within the Canadian telecommunications segment, offset in part by higher operating expenses from the NRBN acquisition.

Management fees

For the third quarter and the first nine months of fiscal 2025, management fees paid to Cogeco Inc. ("Cogeco") were \$4.9 million and \$14.8 million, respectively, compared to \$5.2 million and \$15.7 million for the same periods of fiscal 2024. For further details on the Corporation's management fees, please refer to the "Related party transactions" section.

Adjusted EBITDA

Three months ended May 31	2025	2024	Change	Change in constant currency	Foreign exchange impact
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications	198,619	201,673	(1.5)	(1.3)	387
American telecommunications	177,454	178,379	(0.5)	(3.7)	(5,681)
Corporate and eliminations	(13,696)	(14,228)	3.7	3.8	2
	362,377	365,824	(0.9)	(2.4)	(5,292)

Nine months ended May 31	2025	2024	Change	Change in constant currency	Foreign exchange impact
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications	590,589	596,786	(1.0)	(0.9)	1,118
American telecommunications	533,975	522,899	2.1	(1.2)	(17,555)
Corporate and eliminations	(40,473)	(47,789)	15.3	15.3	14
	1,084,091	1,071,896	1.1	(0.4)	(16,423)

For the third quarter of fiscal 2025, adjusted EBITDA decreased by 0.9% (2.4% in constant currency). For the first nine months of fiscal 2025, adjusted EBITDA increased by 1.1% (decrease of 0.4% in constant currency). The decrease in constant currency in both periods is mainly due to lower revenue in both the American and Canadian telecommunications segments, offset in part by lower operating expenses driven by cost reduction initiatives and operating efficiencies across the Corporation, as explained above.

Net capital expenditures

Three months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Canadian telecommunications	64,295	(346)	63,949	91,093	(29.4)	(29.8)
American telecommunications	57,612	(1,812)	55,800	72,782	(20.8)	(23.3)
Corporate and eliminations	3,555	(4)	3,551	4,509	(21.2)	(21.2)
Net capital expenditures ⁽¹⁾	125,462	(2,162)	123,300	168,384	(25.5)	(26.8)
Net capital expenditures in connection with network expansion projects	13,285	(74)	13,211	24,433	(45.6)	(45.9)
Net capital expenditures, excluding network expansion projects	112,177	(2,088)	110,089	143,951	(22.1)	(23.5)
Capital intensity	17.2 %			22.4 %		
Capital intensity, excluding network expansion projects	15.4 %			19.2 %		

(1) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

Nine months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Canadian telecommunications	212,564	(1,046)	211,518	285,274	(25.5)	(25.9)
American telecommunications	211,741	(7,131)	204,610	191,490	10.6	6.9
Corporate and eliminations	9,697	(15)	9,682	8,816	10.0	9.8
Net capital expenditures⁽¹⁾	434,002	(8,192)	425,810	485,580	(10.6)	(12.3)
Net capital expenditures in connection with network expansion projects	50,657	(163)	50,494	80,483	(37.1)	(37.3)
Net capital expenditures, excluding network expansion projects	383,345	(8,029)	375,316	405,097	(5.4)	(7.4)
Capital intensity	19.7 %			21.8 %		
Capital intensity, excluding network expansion projects	17.4 %			18.2 %		

(1) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

For the third quarter of fiscal 2025, net capital expenditures decreased by 25.5% (26.8% in constant currency) and capital intensity was 17.2% compared to 22.4% for the same period of the prior year, mainly due to operational efficiencies, lower spending in the Canadian telecommunications segment, partially due to the timing of certain initiatives, as well as lower spending in the American telecommunications segment, mostly due to lower construction activity.

For the first nine months of fiscal 2025, net capital expenditures decreased by 10.6% (12.3% in constant currency) and capital intensity was 19.7% compared to 21.8% for the same period of the prior year, mostly due to operational efficiencies, lower spending in the Canadian telecommunications segment, as explained above, partly offset by higher spending in the American telecommunications segment, mainly resulting from higher customer premise equipment costs. The increase in the American telecommunications segment was offset in part by lower construction activity.

Excluding network expansion projects, net capital expenditures for the third quarter and the first nine months of fiscal 2025 decreased by 22.1% and 5.4% (23.5% and 7.4% in constant currency), respectively, while capital intensity was 15.4% and 17.4%, respectively, compared to 19.2% and 18.2% for the same periods of the prior year.

4.2 Acquisition, integration, restructuring and other costs

	Three months ended May 31			Nine months ended May 31		
	2025	2024	Change	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	\$	\$	%
Acquisition and integration costs	—	524	—	154	978	(84.3)
Restructuring costs ⁽¹⁾	3,379	40,449	(91.6)	8,958	40,887	(78.1)
Configuration and customization costs related to cloud computing and other arrangements	3,602	4,696	(23.3)	8,635	11,499	(24.9)
Reversal of costs related to litigation and regulatory decisions	—	—	—	—	(4,194)	—
Gain on sale and leaseback transactions	—	—	—	(13,844)	—	—
Other costs ⁽²⁾	2,230	—	—	3,385	—	—
	9,211	45,669	(79.8)	7,288	49,170	(85.2)

(1) Consists of severance charges, including accelerated share-based compensation expense, and other related costs.

(2) Mainly consists of other costs incurred in connection with certain initiatives undertaken.

For the third quarter of fiscal 2025, acquisition, integration, restructuring and other costs decreased by 79.8%, mainly related to:

- lower restructuring costs incurred, as last year's significantly higher costs were mostly related to severance charges recognized in connection with the strategic transformation announced in May 2024, in addition to severance charges related to other cost optimization initiatives; and
- lower configuration and customization costs related to cloud computing and other arrangements; partly offset by
- other costs incurred in connection with certain initiatives undertaken.

For the first nine months of fiscal 2025, acquisition, integration, restructuring and other costs decreased by 85.2%, resulting mainly from:

- lower restructuring costs incurred, as explained above;
- a \$13.8 million non-cash gain recognized during the first quarter of fiscal 2025 in connection with a sale of a building in Ontario, which was leased back for a period of two years, with an option to renew for an additional year; and
- lower configuration and customization costs related to cloud computing and other arrangements; offset in part by
- last year's reversal of a charge of \$4.2 million recognized following the Copyright Board decision issued in January 2024 on the redetermination of the 2014-2018 royalty rates; and
- other costs incurred in connection with certain initiatives undertaken.

4.3 Depreciation and amortization

For the third quarter and the first nine months of fiscal 2025, depreciation and amortization expense amounted to \$182.3 million and \$541.1 million, respectively, an increase of 8.3% and 10.2%, respectively, compared to the same periods of the prior year, mainly due to a change in mix of assets and the appreciation of the US dollar against the Canadian dollar since last year.

4.4 Impairment of property, plant and equipment

During the third quarter of fiscal 2025, non-cash pre-tax impairment charges amounting to \$1.6 million, mostly related to assets under construction write-offs, were recognized in connection with further cost optimization initiatives undertaken, in part following the Corporation's strategic partnerships announced last August to facilitate the development of wireless services in Canada under a capital-light operating model.

4.5 Financial expense

	Three months ended May 31			Nine months ended May 31		
	2025	2024	Change	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	\$	\$	%
Interest on long-term debt, excluding interest on lease liabilities	70,476	73,072	(3.6)	212,055	213,790	(0.8)
Interest on lease liabilities	856	772	10.9	2,369	1,753	35.1
Loss on debt extinguishment ⁽¹⁾	—	—	—	—	16,880	—
Change in fair value of forward contracts ⁽²⁾	10,796	—	—	10,796	—	—
Net foreign exchange loss (gain)	(848)	2,936	—	(1,787)	(473)	—
Interest and other income	(1,730)	(3,624)	(52.3)	(7,258)	(7,618)	(4.7)
Capitalized borrowing costs ⁽³⁾	(4,886)	(9,506)	(48.6)	(15,095)	(10,510)	43.6
Other	1,197	658	81.9	3,273	1,943	68.5
Financial expense	75,861	64,308	18.0	204,353	215,765	(5.3)
Loss on debt extinguishment ⁽¹⁾	—	—	—	—	(16,880)	—
Adjusted financial expense ⁽⁴⁾	75,861	64,308	18.0	204,353	198,885	2.7

(1) In connection with the prepayment of Tranche 1 of the Senior Secured Term Loan B Facility and the amendment of the Senior Secured Revolving Facility in September 2023.

(2) In connection with foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes, please refer to sub-section 9.5 "Financial risk management".

(3) Mainly in connection with debt incurred for the purchase of spectrum licences and the construction of certain networks.

(4) Adjusted financial expense, which excludes gains/losses on debt modification and/or extinguishment, is a non-IFRS Accounting Standards measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

For the third quarter of fiscal 2025, financial expense increased by 18.0%, mainly due to:

- a \$10.8 million unrealized loss on foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes;
- lower capitalized interest, mostly due to last year's capitalized interest recognized during the third quarter of fiscal 2024 in connection with debt incurred for previously acquired spectrum licences;
- higher interest expense following the issuance of the \$325 million Senior Secured Notes - Series 3 in February 2025; and
- the appreciation of the US dollar against the Canadian dollar; partly offset by
- lower usage under the Term Revolving Facility and the Senior Secured Revolving Facility compared to last year.

For the first nine months of fiscal 2025, financial expense decreased by 5.3%, mostly due to:

- last year's non-cash loss on debt extinguishment of \$16.9 million recognized following the prepayment of the US\$1.6 billion Tranche 1 of the Senior Secured Term Loan B Facility and the amendment of the Senior Secured Revolving Facility in September 2023;
- lower usage under the Term Revolving Facility and the Senior Secured Revolving Facility compared to last year; and
- higher capitalized interest recognized, mainly in connection with debt incurred for the construction of certain networks, as well as for the purchase of spectrum licences; partly offset by
- higher interest expense following the issuance of the \$275 million Senior Unsecured Notes in February 2024 and the \$325 million Senior Secured Notes - Series 3 in February 2025;
- a \$10.8 million unrealized loss on foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes; and
- the appreciation of the US dollar against the Canadian dollar.

Excluding last year's non-cash loss on debt extinguishment, financial expense for the first nine months of fiscal 2025 increased by 2.7%.

4.6 Income taxes

	Three months ended May 31			Nine months ended May 31		
	2025	2024	Change	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	\$	\$	%
Current	11,103	3,177	—	35,401	19,594	80.7
Deferred	9,077	8,022	13.2	34,308	27,523	24.7
Income taxes	20,180	11,199	80.2	69,709	47,117	47.9
Effective income tax rate	21.6 %	12.8 %	68.8	21.1 %	14.9 %	41.6

For the third quarter and the first nine months of fiscal 2025, income tax expense increased by 80.2% and 47.9%, respectively, mainly due to:

- the impact of the Pillar Two global minimum tax and other recent changes in tax legislation, which applied to the Corporation starting on September 1st, 2024; and
- lower tax benefits related to financing costs in connection with past acquisitions.

Current income taxes were higher in the third quarter and the first nine months of fiscal 2025 compared to the same periods of the prior year, mainly resulting from the impact of the Pillar Two global minimum tax and other recent changes in tax legislation, as mentioned above, offset in part by the variation in temporary differences, in addition to, for the first nine months of fiscal 2025, a favorable adjustment recorded in the second quarter of fiscal 2025 which related to the prior year.

4.7 Profit for the period

	Three months ended May 31			Nine months ended May 31		
	2025	2024	Change	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages and earnings per share)</i>	\$	\$	%	\$	\$	%
Profit for the period	73,300	76,334	(4.0)	260,097	268,648	(3.2)
Profit for the period attributable to owners of the Corporation	69,895	70,402	(0.7)	245,157	253,576	(3.3)
Profit for the period attributable to non-controlling interest ⁽¹⁾	3,405	5,932	(42.6)	14,940	15,072	(0.9)
Adjusted profit attributable to owners of the Corporation	77,186	103,597	(25.5)	248,553	301,377	(17.5)
Basic earnings per share	1.66	1.68	(1.2)	5.82	5.91	(1.5)
Diluted earnings per share	1.64	1.67	(1.8)	5.78	5.89	(1.9)
Adjusted diluted earnings per share	1.82	2.45	(25.7)	5.86	7.00	(16.3)

(1) The non-controlling interest relates to the 21% ownership of Caisse de dépôt et placement du Québec ("CDPQ") in a U.S. subsidiary.

For the third quarter of fiscal 2025, profit for the period and profit for the period attributable to owners of the Corporation decreased by 4.0% and 0.7%, respectively, mainly as a result of:

- higher depreciation and amortization expense;
- higher financial expense, mostly due to a pre-tax \$10.8 million unrealized loss on foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes;
- higher income tax expense; and
- lower adjusted EBITDA; partly offset by
- lower acquisition, integration, restructuring and other costs, mainly due to last year's restructuring costs recognized during the third quarter of fiscal 2024.

For the first nine months of fiscal 2025, profit for the period and profit for the period attributable to owners of the Corporation decreased by 3.2% and 3.3%, respectively, mostly resulting from:

- higher depreciation and amortization expense; and
- higher income tax expense; partly offset by
- lower acquisition, integration, restructuring and other costs, mainly due to last year's restructuring costs recognized during the third quarter of fiscal 2024, as well as a pre-tax \$13.8 million non-cash gain recognized during the first quarter of fiscal 2025 in connection with a sale and leaseback transaction of a building in Ontario;
- higher adjusted EBITDA as reported; and
- lower financial expense.

For the third quarter and the first nine months of fiscal 2025, adjusted profit attributable to owners of the Corporation, which excludes the impact of acquisition, integration, restructuring and other costs, and non-cash impairment charges, as well as the non-cash loss on debt extinguishment recognized in the first quarter of fiscal 2024 (all net of tax and non-controlling interest), decreased by 25.5% and 17.5%, respectively, compared to the same periods of the prior year.

5. Segmented operating and financial results

The Corporation's results are reported in two operating segments: Canadian telecommunications and American telecommunications.

5.1 Canadian telecommunications

Operating and financial results

Three months ended May 31	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	374,900	—	374,900	381,877	(1.8)	(1.8)
Operating expenses	176,281	[387]	175,894	180,204	(2.2)	(2.4)
Adjusted EBITDA	198,619	387	199,006	201,673	(1.5)	(1.3)
Adjusted EBITDA margin	53.0 %			52.8 %		
Net capital expenditures	64,295	[346]	63,949	91,093	(29.4)	(29.8)
Capital intensity	17.1 %			23.9 %		

(1) For the third quarter of fiscal 2025, the average foreign exchange rate used for translation was 1.4069 USD/CDN.

(2) Fiscal 2025 third-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3628 USD/CDN.

Nine months ended May 31	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	1,122,377	—	1,122,377	1,131,804	(0.8)	(0.8)
Operating expenses	531,788	[1,118]	530,670	535,018	(0.6)	(0.8)
Adjusted EBITDA	590,589	1,118	591,707	596,786	(1.0)	(0.9)
Adjusted EBITDA margin	52.6 %			52.7 %		
Net capital expenditures	212,564	[1,046]	211,518	285,274	(25.5)	(25.9)
Capital intensity	18.9 %			25.2 %		

(1) For the first nine months of fiscal 2025, the average foreign exchange rate used for translation was 1.4042 USD/CDN.

(2) Fiscal 2025 first nine months in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3578 USD/CDN.

Revenue

For the third quarter and the first nine months of fiscal 2025, revenue decreased by 1.8% and 0.8%, respectively, as reported and in constant currency, mainly resulting from:

- a lower revenue per customer as a result of a decline in video and wireline phone service subscribers as an increasing proportion of customers subscribe to Internet-only services, as well as a competitive pricing environment; partly offset by
- a higher Internet service subscriber base.

In addition, the decrease for the first nine months of fiscal 2025 is also partially offset by revenue from the NRBN acquisition, which was completed on February 5, 2024.

Operating expenses

For the third quarter of fiscal 2025, operating expenses decreased by 2.2% (2.4% in constant currency), mainly resulting from:

- cost reduction initiatives and operating efficiencies, as well as the timing of certain operating expenses; partly offset by
- higher operating expenses, in part to drive subscriber growth, and due to higher technology licensing costs.

For the first nine months of fiscal 2025, operating expenses decreased by 0.6% (0.8% in constant currency), mainly due to:

- cost reduction initiatives and operating efficiencies; and
- a \$2.6 million gain on disposals of certain property, plant and equipment recognized during the first quarter of fiscal 2025; partly offset by
- higher operating expenses, in part to drive subscriber growth, and due to higher technology licensing costs; and
- the NRBN acquisition.

Adjusted EBITDA

For the third quarter and the first nine months of fiscal 2025, adjusted EBITDA decreased by 1.5% and 1.0% (1.3% and 0.9% in constant currency), respectively, resulting from lower revenue, offset in part by lower operating expenses mainly driven by cost reduction initiatives and operating efficiencies.

Net capital expenditures and capital intensity

For the third quarter and the first nine months of fiscal 2025, net capital expenditures decreased by 29.4% and 25.5% (29.8% and 25.9% in constant currency), respectively, partially due to the timing of certain initiatives.

For the third quarter and the first nine months of fiscal 2025, capital intensity was 17.1% and 18.9%, respectively, compared to 23.9% and 25.2% for the same periods of the prior year. Capital intensity decrease for both periods is mainly due to reduced capital spending, as explained above.

Primary service units and subscriber statistics

	May 31, 2025	Net additions (losses)		Net additions (losses)	
		Three months ended May 31		Nine months ended May 31	
		2025	2024 ⁽¹⁾	2025	2024 ⁽¹⁾ ⁽²⁾
Primary service units ⁽³⁾	1,867,975	2,351	(3,098)	(1,988)	(7,312)
Internet service subscribers	921,178	9,429	5,879	28,479	25,598
Video service subscribers	586,069	(4,200)	(6,006)	(18,755)	(22,258)
Wireline phone service subscribers	360,728	(2,878)	(2,971)	(11,712)	(10,652)

(1) During the third quarter of fiscal 2024, primary service units were adjusted following the finalization of the detailed calculation of the number of units acquired from the Niagara Regional Broadband Network acquisition, to include those acquired from it. This change was applied retrospectively to the comparative figures.

(2) Excludes the 4,806 opening primary service units (2,691 Internet, 223 video and 1,892 wireline phone) from the acquisition of Niagara Regional Broadband Network as at February 5, 2024.

(3) Primary service units exclude mobile phone service subscribers.

Primary service units

Internet

Fiscal 2025 third-quarter and first nine months Internet service subscriber net additions of 9,429 and 28,479, respectively, resulted from new subscribers added.

Video

Fiscal 2025 third-quarter and first nine months video service subscriber net losses of 4,200 and 18,755, respectively, were mainly due to ongoing changes in video consumption trends, with an increasing proportion of customers subscribing to Internet-only services, partly offset by additions in network expansion areas.

Wireline phone

Fiscal 2025 third-quarter and first nine months wireline phone service subscriber net losses of 2,878 and 11,712, respectively, were mainly due to higher mobile phone substitution, partly offset by additions in network expansion areas.

Distribution of subscribers

On May 31, 2025, 55% of subscribers in the Canadian telecommunications segment subscribed to two-service or three-service bundles.

Homes passed

For the third quarter and the first nine months of fiscal 2025, homes passed increased by 8,168 and 20,466, respectively.

5.2 American telecommunications

Operating and financial results

Three months ended May 31	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	355,779	(11,224)	344,555	368,706	(3.5)	(6.6)
Operating expenses	178,325	(5,543)	172,782	190,327	(6.3)	(9.2)
Adjusted EBITDA	177,454	(5,681)	171,773	178,379	(0.5)	(3.7)
Adjusted EBITDA margin	49.9 %			48.4 %		
Net capital expenditures	57,612	(1,812)	55,800	72,782	(20.8)	(23.3)
Capital intensity	16.2 %			19.7 %		

(1) For the third quarter of fiscal 2025, the average foreign exchange rate used for translation was 1.4069 USD/CDN.

(2) Fiscal 2025 third-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3628 USD/CDN.

Nine months ended May 31	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	1,079,423	(35,353)	1,044,070	1,096,969	(1.6)	(4.8)
Operating expenses	545,448	(17,798)	527,650	574,070	(5.0)	(8.1)
Adjusted EBITDA	533,975	(17,555)	516,420	522,899	2.1	(1.2)
Adjusted EBITDA margin	49.5 %			47.7 %		
Net capital expenditures	211,741	(7,131)	204,610	191,490	10.6	6.9
Capital intensity	19.6 %			17.5 %		

(1) For the first nine months of fiscal 2025, the average foreign exchange rate used for translation was 1.4042 USD/CDN.

(2) Fiscal 2025 first nine months in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3578 USD/CDN.

Revenue

For the third quarter and the first nine months of fiscal 2025, revenue decreased by 3.5% and 1.6% (6.6% and 4.8% in constant currency), respectively. The decrease in constant currency in both periods is mainly due to a decline in the segment's subscriber base, especially for entry-level services, and to a higher proportion of customers subscribing to Internet-only services.

In local currency, revenue amounted to US\$252.8 million and US\$768.9 million, respectively, compared to US\$270.5 million and US\$807.9 million for the same periods of fiscal 2024.

Operating expenses

For the third quarter and the first nine months of fiscal 2025, operating expenses decreased by 6.3% and 5.0% (9.2% and 8.1% in constant currency), respectively. The decrease in constant currency in both periods is primarily due to:

- cost reduction initiatives and operating efficiencies; and
- reduced video service costs resulting from a decline in TV subscriptions.

Adjusted EBITDA

For the third quarter of fiscal 2025, adjusted EBITDA decreased by 0.5% (3.7% in constant currency). For the first nine months of fiscal 2025, adjusted EBITDA increased by 2.1% (decrease of 1.2% in constant currency). The decrease in constant currency in both periods is mainly due to lower revenue offset in part by lower operating expenses driven by cost reduction initiatives and operating efficiencies.

In local currency, adjusted EBITDA amounted to US\$126.1 million and US\$380.3 million, respectively, compared to US\$130.9 million and US\$385.0 million for the same periods of fiscal 2024.

Net capital expenditures and capital intensity

For the third quarter of fiscal 2025, net capital expenditures decreased by 20.8% (23.3% in constant currency) and capital intensity was 16.2% compared to 19.7% for the same period of fiscal 2024, mostly due to lower construction activity.

For the first nine months of fiscal 2025, net capital expenditures increased by 10.6% (6.9% in constant currency) and capital intensity was 19.6% compared to 17.5% for the same period of fiscal 2024, mainly resulting from higher customer premise equipment costs, partly offset by lower construction activity.

In local currency, net capital expenditures amounted to US\$41.1 million and US\$150.9 million, respectively, compared to US\$53.4 million and US\$141.0 million for the same periods of fiscal 2024.

Primary service units and subscriber statistics

	May 31, 2025	Net additions (losses)		Net additions (losses)	
		Three months ended May 31		Nine months ended May 31	
		2025	2024	2025	2024
Primary service units ⁽¹⁾	977,681	(19,454)	(17,734)	(52,314)	(49,618)
Internet service subscribers	622,411	(10,425)	(7,897)	(21,188)	(19,432)
Video service subscribers	240,259	(5,413)	(6,192)	(21,052)	(20,134)
Wireline phone service subscribers	115,011	(3,616)	(3,645)	(10,074)	(10,052)

(1) Primary service units exclude mobile phone service subscribers.

Primary service units

Internet

Fiscal 2025 third-quarter and first nine months Internet service subscriber net losses were 10,425 and 21,188, respectively, of which 1,907 and 4,194 were in Ohio, mainly due to:

- a highly competitive environment, notably for entry-level Internet services; partly offset by
- a reduction in net losses over last year in Ohio, in part due to improved customer management resulting from investments made in the network infrastructure and the proactive replacement of customer IPTV video equipment.

Video

Fiscal 2025 third-quarter and first nine months video service subscriber net losses of 5,413 and 21,052, respectively, were mainly due to:

- the continued promotion of Internet-led offers and a reduced emphasis on stand-alone video service offerings;
- ongoing changes in video consumption trends, with an increasing proportion of customers subscribing to Internet-only services; and
- competitive offers in the industry, including online platforms.

Wireline phone

Fiscal 2025 third-quarter and first nine months wireline phone service subscriber net losses of 3,616 and 10,074, respectively, were mainly due to:

- the continued emphasis on offers that are Internet-led; and
- higher mobile phone substitution.

Distribution of subscribers

On May 31, 2025, 30% of subscribers in the American telecommunications segment subscribed to two or more services bundles. This percentage has decreased from past years due to market trends.

Homes passed

For the third quarter and the first nine months of fiscal 2025, homes passed increased by 1,324 and 5,210, respectively.

6. Related party transactions

As of May 31, 2025, Cogeco held 28.4% of the Corporation's equity shares, representing 79.9% of the votes attached to the Corporation's voting shares.

Cogeco provides executive and administrative services to the Corporation under a Management Services Agreement (the "Agreement"). The methodology used to establish the management fees is based on the costs incurred by Cogeco plus a reasonable mark-up. Provision is made for future adjustments upon the request of either Cogeco or the Corporation from time to time during the term of the Agreement. The following table shows the management fees paid to Cogeco:

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Management fees paid to Cogeco	4,922	5,238	14,765	15,714

No direct remuneration is payable to Cogeco's executive officers by the Corporation. The following table provides the number of stock options, incentive share units ("ISUs") and performance share units ("PSUs") granted during the nine-month periods ended May 31, 2025 and 2024 to these executive officers, as executive officers of Cogeco Communications, as well as deferred share units ("DSUs") issued to Board directors of Cogeco, the value of which was charged back to Cogeco:

(In number of units)	Nine months ended May 31	
	2025	2024
Stock options	143,978	199,487
ISUs	—	974
PSUs	89,991	30,897
DSUs	—	2,368

The following table shows the amounts that the Corporation charged Cogeco with regard to the Corporation's stock options, ISUs and PSUs granted to these executive officers, as well as DSUs issued to Board directors of Cogeco:

(In thousands of Canadian dollars)	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Stock options	190	346	577	671
ISUs	32	35	103	37
PSUs	441	349	1,169	692
DSUs	36	61	109	61
	699	791	1,958	1,461

Compensation of key management personnel

Key management personnel is comprised of the members of the Board and of the Management Committee of the Corporation. During the third quarter of fiscal 2024, the Corporation recognized \$13.8 million of compensation expense within *Acquisition, integration, restructuring and other costs* in connection with the terms of the separation agreement of certain key management personnel.

Share buyback transaction during the second quarter of fiscal 2024 - repurchases of Rogers holdings in Cogeco and Cogeco Communications

On December 13, 2023, Cogeco and Cogeco Communications entered into a series of transactions pursuant to the sale by Rogers Communications Inc. of its entire holdings in both companies to CDPQ. Cogeco sold 2,266,537 subordinate voting shares of its holding in Cogeco Communications to Cogeco Communications for \$116.5 million and 1,423,692 subordinate voting shares to CDPQ for \$73.2 million, following the conversion and cancellation of an equivalent number of Cogeco Communications multiple voting shares. The 2,266,537 subordinate voting shares repurchased by Cogeco Communications were repurchased for cancellation.

7. Cash flow analysis

	Three months ended May 31			Nine months ended May 31		
	2025	2024	Change	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	\$	\$	%
Cash flows from operating activities	400,789	333,626	20.1	872,866	856,042	2.0
Cash flows used in investing activities	(126,463)	(331,168)	(61.8)	(423,637)	(758,917)	(44.2)
Cash flows used in financing activities	(162,235)	(29,632)	—	(277,871)	(405,157)	(31.4)
Effect of exchange rate changes on cash and cash equivalents denominated in a foreign currency	(8,414)	255	—	(2,943)	(618)	—
Net change in cash and cash equivalents	103,677	(26,919)	—	168,415	(308,650)	—
Cash and cash equivalents, beginning of the period	141,073	81,190	73.8	76,335	362,921	(79.0)
Cash and cash equivalents, end of the period	244,750	54,271	—	244,750	54,271	—

7.1 Operating activities

For the third quarter of fiscal 2025, cash flows from operating activities increased by 20.1%, mainly due to:

- the timing of payments of trade and other payables, and the collection of trade and other receivables; and
- lower income taxes paid, mainly due to income tax refunds received; partly offset by
- higher interest paid.

For the first nine months of fiscal 2025, cash flows from operating activities increased by 2.0%, mainly due to:

- the timing of payments of trade and other payables; partly offset by
- higher restructuring costs paid.

7.2 Investing activities

For the third quarter of fiscal 2025, cash flows used in investing activities decreased by 61.8%, mainly as a result of:

- last year's \$152 million final payment made in May 2024 to acquire 99 spectrum licences in the 3800 MHz spectrum auction; and
- the decrease in acquisition of property, plant and equipment.

For the first nine months of fiscal 2025, cash flows used in investing activities decreased by 44.2%, mainly due to:

- last year's \$152 million final payment made in May 2024 in addition to a \$38 million deposit paid in January 2024 to acquire 99 spectrum licences in the 3800 MHz spectrum auction;
- the decrease in acquisition of property, plant and equipment;
- cash flows used in connection with the acquisition of Niagara Regional Broadband Network last year; and
- net proceeds amounting to \$16.5 million received in connection with a sale and leaseback transaction of a building in Ontario during the first quarter of fiscal 2025.

Acquisition of property, plant and equipment

The following table shows the reconciliation between the cash payments for acquisition of property, plant and equipment, as reported within the investing section in the interim consolidated statements of cash flows, and the net capital expenditures, as presented in sub-section 4.1 "Consolidated performance".

	Three months ended May 31			Nine months ended May 31		
	2025	2024	Change	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	\$	\$	%
Acquisition of property, plant and equipment	125,933	171,034	(26.4)	438,547	504,830	(13.1)
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(471)	(2,650)	(82.2)	(4,545)	(19,250)	(76.4)
Net capital expenditures	125,462	168,384	(25.5)	434,002	485,580	(10.6)

7.3 Financing activities

Issuance and repayment of debt

For the third quarter and the first nine months of fiscal 2025, changes in cash flows from the issuance and repayment of debt are mainly explained as follows:

	Three months ended May 31		Nine months ended May 31		Explanations
	2025	2024	2025	2024	
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$	
Decrease in bank indebtedness	(17,041)	(6,778)	(14,384)	(6,606)	Related to the timing of working capital needs.
Net increase (decrease) under revolving facilities	(33,065)	23,289	(345,958)	56,804	Mainly related to repayment of amounts drawn under the Term Revolving Facility using net proceeds from the issuance of the \$325 million Senior Secured Notes - Series 3 during the second quarter of fiscal 2025.
Issuance of long-term debt, net of discounts and transaction costs	(153)	188	323,268	1,927,115	Mainly related to the issuance of the \$325 million Senior Secured Notes - Series 3 in February 2025. Last year's debt issuance was related to the issuance of two Term B loans, a US\$775 million 7-year loan and a US\$475 million 5-year loan, in connection with the refinancing of the First Lien Credit Facilities in September 2023, and the issuance of the \$275 million Senior Unsecured Notes in February 2024.
Repayment of notes and credit facilities	(69,306)	(7,329)	(118,325)	(2,139,597)	Mainly related to the quarterly repayments of the Senior Secured Term Loan B Facility, which included an additional US\$45 million in May 2025, and to the redemption of the US\$25 million Senior Secured Notes Series A upon maturity in September 2024. Last year's repayment was mainly related to the reimbursement of Tranche 1 of the Senior Secured Term Loan B Facility in September 2023.
Repayment of lease liabilities	(3,654)	(2,477)	(9,441)	(6,359)	Comparable.
Increase in deferred transaction costs	(342)	(454)	(342)	(2,374)	Related to the amendment of the Term Revolving Facility in May 2025. Last year's increase was related to the amendment of the Senior Secured Revolving Facility in September 2023 and of the Term Revolving Facility in May 2024.
	(123,561)	6,439	(165,182)	(171,017)	

Dividends

During the third quarter of fiscal 2025, a quarterly eligible dividend of \$0.922 per share was paid to the holders of multiple and subordinate voting shares, totalling \$38.7 million, compared to a quarterly eligible dividend of \$0.854 per share, or \$35.8 million, in the third quarter of fiscal 2024. Dividend payment in the first nine months of fiscal 2025 totalled \$2.766 per share, or \$116.1 million, compared to \$2.562 per share, or \$109.4 million, in the prior year.

Purchase of subordinate voting shares for cancellation from Cogeco during the second quarter of fiscal 2024

On December 13, 2023, following a share buyback transaction, the Corporation repurchased for cancellation 2,266,537 of its subordinate voting shares for \$116.5 million.

7.4 Free cash flow

Three months ended May 31	2025 ⁽¹⁾	2024 ⁽²⁾	Change	Change in constant currency ⁽³⁾	Foreign exchange impact ⁽³⁾
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Adjusted EBITDA	362,377	365,824	(0.9)	(2.4)	(5,292)
Share-based payment	2,316	3,509	(34.0)		
Proceeds from sale and leaseback ⁽²⁾ and other disposals of property, plant and equipment	2,188	885	—		
Gain on disposals and write-offs of property, plant and equipment	(454)	(501)	(9.4)		
Defined benefit plans expense, net of contributions	202	211	(4.3)		
Acquisition, integration, restructuring and other costs	(9,211)	(45,669)	(79.8)		
Financial expense	(75,861)	(64,308)	18.0		
Amortization of deferred transaction costs and discounts on long-term debt ⁽⁴⁾	2,608	2,272	14.8		
Current income taxes	(11,103)	(3,177)	—		
Net capital expenditures	(125,462)	(168,384)	(25.5)		
Repayment of lease liabilities	(3,654)	(2,477)	47.5		
Free cash flow ⁽²⁾	143,946	88,185	63.2	61.5	(1,552)
Free cash flow, excluding network expansion projects ⁽²⁾	157,231	112,618	39.6	38.2	(1,626)

(1) For the third quarter of fiscal 2025, the average foreign exchange rate used for translation was 1.4069 USD/CDN.

(2) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section.

(3) Fiscal 2025 third-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3628 USD/CDN.

(4) Included within financial expense.

Nine months ended May 31	2025 ⁽¹⁾	2024 ⁽²⁾	Change	Change in constant currency ⁽³⁾	Foreign exchange impact ⁽³⁾
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Adjusted EBITDA	1,084,091	1,071,896	1.1	(0.4)	(16,423)
Share-based payment	4,374	6,461	(32.3)		
Proceeds from sale and leaseback ⁽²⁾ and other disposals of property, plant and equipment	22,732	2,784	—		
Gain on disposals and write-offs of property, plant and equipment, including sale and leaseback transactions ⁽⁴⁾	(18,080)	(1,085)	—		
Defined benefit plans expense, net of contributions	475	411	15.6		
Acquisition, integration, restructuring and other costs ⁽⁴⁾	(7,288)	(49,170)	(85.2)		
Financial expense	(204,353)	(215,765)	(5.3)		
Loss on debt extinguishment ⁽⁵⁾	—	16,880	—		
Amortization of deferred transaction costs and discounts on long-term debt ⁽⁵⁾	6,300	6,953	(9.4)		
Current income taxes	(35,401)	(19,594)	80.7		
Net capital expenditures	(434,002)	(485,580)	(10.6)		
Repayment of lease liabilities	(9,441)	(6,359)	48.5		
Free cash flow ⁽²⁾	409,407	327,832	24.9	23.8	(3,516)
Free cash flow, excluding network expansion projects ⁽²⁾	460,064	408,315	12.7	11.8	(3,679)

(1) For the first nine months of fiscal 2025, the average foreign exchange rate used for translation was 1.4042 USD/CDN.

(2) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section.

(3) Fiscal 2025 first nine months in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2024, which was 1.3578 USD/CDN.

(4) Includes a \$13.8 million non-cash gain recognized during the first quarter of fiscal 2025 in connection with a sale of a building in Ontario, which was leased back for a period of two years, with an option to renew for an additional year. On a net basis, the \$13.8 million non-cash gain had no impact on the free cash flow.

(5) Included within financial expense.

For the third quarter of fiscal 2025, free cash flow increased by 63.2% (61.5% in constant currency). The variation in constant currency is mainly due to:

- lower net capital expenditures in both the Canadian and American telecommunications segments; and
- lower acquisition, integration, restructuring and other costs, mainly due to last year's restructuring costs recognized during the third quarter of fiscal 2024; partly offset by
- higher financial expense, mostly due to a pre-tax \$10.8 million unrealized loss on foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes;
- lower adjusted EBITDA; and
- higher current income taxes.

For the first nine months of fiscal 2025, free cash flow increased by 24.9% (23.8% in constant currency). The variation in constant currency is mostly due to:

- lower net capital expenditures in the Canadian telecommunications segment, offset in part by higher net capital expenditures in the American telecommunications segment;
- lower restructuring costs incurred, included within *Acquisition, integration, restructuring and other costs*, as explained above; and
- net proceeds from disposals of property, plant and equipment, including net proceeds amounting to \$16.5 million received during the first quarter of fiscal 2025 in connection with a sale and leaseback transaction of a building in Ontario; partly offset by
- higher current income taxes;
- lower adjusted EBITDA;
- higher repayment of lease liabilities; and
- higher financial expense, net of last year's pre-tax \$16.9 million non-cash loss on debt extinguishment recognized in the first quarter of fiscal 2024.

Excluding network expansion projects, free cash flow for the third quarter and the first nine months of fiscal 2025 amounted to \$157.2 million and \$460.1 million (\$155.6 million and \$456.4 million in constant currency), respectively, an increase of 39.6% and 12.7% (38.2% and 11.8% in constant currency), respectively, compared to \$112.6 million and \$408.3 million for the same periods of the prior year.

7.5 Dividend declaration

At its July 15, 2025 meeting, the Board of Directors of Cogeco Communications declared a quarterly eligible dividend of \$0.922 per share for multiple and subordinate voting shares, payable on August 12, 2025 to shareholders of record on July 29, 2025. The declaration, amount and date of any future dividend will continue to be considered and approved by the Board of Directors of the Corporation based upon the Corporation's financial condition, results of operations, capital requirements and such other factors as the Board of Directors, at its sole discretion, deems relevant. There is therefore no assurance that dividends will be declared, and if declared, the amount and frequency may vary.

8. Financial position

8.1 Working capital

As part of the usual conduct of its business, Cogeco Communications generally maintains a working capital deficiency, when excluding cash and cash equivalents and bank indebtedness, due to a low level of trade and other receivables since a large proportion of the Corporation's customers pay before their services are rendered, while trade and other payables are usually paid after products are delivered or services are rendered.

<i>(In thousands of Canadian dollars)</i>	May 31, 2025	August 31, 2024	Change	Explanations
	\$	\$	\$	
Current assets				
Cash and cash equivalents	244,750	76,335	168,415	Refer to the "Cash flows analysis" section.
Trade and other receivables	115,207	112,108	3,099	Not significant.
Income taxes receivable	2,286	13,873	(11,587)	Mainly due to income tax refunds received.
Prepaid expenses and other	48,403	39,380	9,023	Mainly related to the increase in prepayments for services agreements.
Derivative financial instruments	8,367	3,875	4,492	Mainly related to the interest swap tranches maturing in October 2025 reclassified as current, partly offset by the ones that matured in November 2024.
	419,013	245,571	173,442	
Current liabilities				
Bank indebtedness	—	14,384	(14,384)	Refer to the "Cash flows analysis" section.
Trade and other payables	370,222	359,663	10,559	Mainly related to the timing of sales tax payments and payments made to suppliers, partly offset by lower employee benefits-related accruals.
Provisions	41,708	56,668	(14,960)	Mainly related to the payment of restructuring costs previously recognized in connection with the organizational structure announced in May 2024, partly offset by additional programming and restructuring provisions recognized during fiscal 2025.
Income tax liabilities	22,071	412	21,659	Related to the current income taxes expense for the period, partly offset by the payment of income tax installments.
Contract liabilities and other liabilities	59,331	61,335	(2,004)	Not significant.
Government subsidies received in advance	4,773	8,740	(3,967)	Not significant.
Derivative financial instruments	10,796	—	10,796	Related to the foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes.
Current portion of long-term debt	338,567	361,808	(23,241)	Mainly related to the redemption of the US\$25 million Senior Secured Notes Series A in September 2024, partly offset by the appreciation of the US dollar against the Canadian dollar.
	847,468	863,010	(15,542)	
Working capital deficiency	(428,455)	(617,439)	188,984	

8.2 Other significant changes

<i>(In thousands of Canadian dollars)</i>	May 31, 2025	August 31, 2024	Change	Explanations
	\$	\$	\$	
Non-current assets				
Other assets	142,810	127,735	15,075	Mainly related to an increase in sales commissions.
Property, plant and equipment	3,287,135	3,305,394	(18,259)	Mainly related to the depreciation expense for the first nine months of fiscal 2025, partly offset by capital investments made during the period and the appreciation of the US dollar against the Canadian dollar.
Intangible assets	3,822,723	3,812,214	10,509	Mainly related to the appreciation of the US dollar against the Canadian dollar in addition to the capitalized interest recognized in connection with spectrum licences, partly offset by the amortization for the period.
Goodwill	2,168,888	2,132,661	36,227	Mainly related to the appreciation of the US dollar against the Canadian dollar.
Derivative financial instruments	22,568	46,539	(23,971)	Mainly related to the interest swap tranches maturing in October 2025 reclassified as current and changes in market interest rates.
Non-current liabilities				
Long-term debt	4,437,846	4,448,261	(10,415)	Mainly related to the net repayment of the Term Revolving Facility during the second and third quarter of fiscal 2025 and the quarterly repayments on the Senior Secured Term B Facility, partly offset by the issuance of the \$325 million Senior Secured Notes - Series 3 in February 2025 and the appreciation of the US dollar against the Canadian dollar.
Deferred tax liabilities	899,571	863,864	35,707	Mainly related to the timing of temporary differences and the appreciation of the US dollar against the Canadian dollar.

9. Capital resources and liquidity

9.1 Capital structure

The following table summarizes certain key ratios used to monitor and manage the Corporation's capital structure:

	May 31, 2025	August 31, 2024
Weighted average cost of indebtedness ⁽¹⁾	5.4 %	5.6 %
Weighted average term: long-term debt (in years)	4.5	4.8
Net indebtedness / adjusted EBITDA ratio ⁽²⁾⁽³⁾	3.1	3.3
Adjusted EBITDA / adjusted financial expense ratio ⁽²⁾⁽³⁾	5.5	5.5

(1) Excludes amortization of deferred transaction costs and commitment fees but includes the impact of interest rate swaps.

(2) Net indebtedness to adjusted EBITDA ratio and adjusted EBITDA to adjusted financial expense ratio are capital management measures. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

(3) Calculated on a 12-month trailing basis. Net indebtedness reflects the US denominated debt converted at the exchange rate at the end of the period, while adjusted EBITDA and adjusted financial expense reflect the average exchange rate throughout the corresponding 12-month period.

The table below summarizes the Corporation's available liquidity:

	At May 31, 2025	At August 31, 2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Cash and cash equivalents	244,750	76,335
Cash with restrictions on use ⁽¹⁾	(4,773)	(8,740)
Amounts available under revolving credit facilities ⁽²⁾	1,089,591	748,260
Available liquidity ⁽³⁾	1,329,568	815,855

(1) Included within cash and cash equivalents (see Note 17 C) of the Corporation's condensed interim consolidated financial statements).

(2) Total amount available under the \$750 million Term Revolving Facility and the US\$250 million Senior Secured Revolving Facility (see Note 18 A) of the Corporation's condensed interim consolidated financial statements).

(3) Available liquidity is a non-IFRS Accounting Standards measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

9.2 Outstanding share data

A description of Cogeco Communications' share data at June 30, 2025 is presented in the table below. Additional details are provided in Note 15 A) of the Corporation's condensed interim consolidated financial statements.

<i>(In thousands of Canadian dollars, except number of shares/options)</i>	Number of shares/options	Amount \$
Common shares		
Multiple voting shares	12,000,871	75,217
Subordinate voting shares	30,272,929	783,088
Options to purchase subordinate voting shares		
Outstanding options	1,108,831	
Exercisable options	647,681	

9.3 Financing

Senior secured notes

On February 6, 2025, Cogeco Communications completed, pursuant to a private offering, the issuance of \$325 million senior secured notes, bearing interest at 4.743% and maturing in February 2035, in order to pre-finance its US\$215 million senior secured notes which matured in June 2025. Cogeco Communications used the net proceeds of the offering to repay existing indebtedness and for other general corporate purposes. The senior secured notes are direct and unsubordinated secured debt obligations of Cogeco Communications and rank equally and *pari passu*, with all other secured senior indebtedness of Cogeco Communications. Upon maturity on June 16, 2025, Cogeco Communications redeemed its US\$215 million Senior Secured Notes.

Cogeco Communications redeemed its US\$25 million Senior Secured Notes Series A upon maturity in September 2024.

Term revolving facility

On May 29, 2025, the Corporation amended its \$750 million Term Revolving Facility by extending its maturity date to May 29, 2030.

Senior unsecured non-revolving facility

On June 30, 2025, Cogeco Communications proceeded to a first draw of \$4.8 million of its Senior Unsecured Non-Revolving Facility, having an aggregate principal amount of up to \$38.1 million, for a remaining availability of \$33.3 million. The credit facility, which was entered into with the Canada Infrastructure Bank in December 2022, can only be drawn to finance the network expansion projects undertaken in connection with Ontario's Accelerated High Speed Internet Program.

9.4 Credit ratings

At May 31, 2025	S&P	DBRS	Moody's
Cogeco Communications			
Senior Secured Notes	BBB-	BBB (low) (stable)	NR
Senior Unsecured Notes	BB+	BB (high) (stable)	NR
Corporate credit issuer rating	BB+ (negative outlook)	BB (high) (stable)	NR
U.S. subsidiaries			
First Lien Credit Facilities	BB	NR	B1 (negative outlook)
Corporate credit issuer rating	BB (negative outlook)	NR	B1 (negative outlook)

NR : Not rated

9.5 Financial risk management

Management's objectives are to protect the Corporation and its subsidiaries against material economic exposures and variability of results, and against certain financial risks including credit, liquidity, interest rate, foreign exchange and market risks which are described in the Corporation's 2024 annual consolidated financial statements.

Credit risk

The lowest credit rating of the counterparties to the derivative financial instruments agreements at May 31, 2025 is "A" by Standard & Poor's rating services ("S&P"). Management monitors its exposure to financial institutions which is primarily in the form of deposits, derivatives and revolver commitments.

Liquidity risk

The following table shows the amount used and remaining availability under the Corporation's and its U.S. subsidiaries' revolving facilities at May 31, 2025:

	Total amount	Amount used	Remaining availability
Corporation			
Term Revolving Facility	\$750.0 million	\$0.3 million	\$749.7 million
U.S. subsidiaries			
Senior Secured Revolving Facility	\$344.0 million (US\$250.0 million)	\$4.1 million (US\$2.9 million)	\$339.9 million (US\$247.1 million)

Interest rate risk

On May 31, 2025, all of the Corporation's long-term debt was at fixed rate, except for the amounts drawn under the First Lien Credit Facilities, which are subject to floating interest rates.

To reduce the risk on the floating interest rate instruments and mitigate the impact of interest rate variations, the Corporation's U.S. subsidiary entered into fixed interest rate swap agreements. The following table shows the interest rate swaps outstanding at May 31, 2025:

Type of hedge	Notional amount	Receive interest rate	Pay interest rate ⁽¹⁾	Maturity	Hedged item
Cash flow ⁽²⁾	US\$550 million	Term SOFR	3.82% - 4.18%	February 2027 - February 2029	Senior Secured Term Loan B - Tranche 3
Cash flow	US\$800 million	Term SOFR with a 39 bps floor	1.17% - 1.44%	October 2025 - July 2027	Senior Secured Term Loan B - Tranche 2

(1) Hedges have the effect of converting the floating SOFR base rate into fixed rates, plus an applicable credit spread.

(2) Interest rate swaps amounting to US\$250 million matured in November 2024. In December 2024, new fixed interest rate swaps of the same amount were entered into, with maturities ranging from February 2028 to February 2029, and interest rates varying from 3.82% to 3.85%.

A 1% increase (decrease) in the interest rate applicable to the unhedged portion of the floating interest rate facilities would result in an increase (decrease) of approximately \$9.8 million in the Corporation's annual financial expense, based on the outstanding debt and swap agreements at May 31, 2025.

Foreign exchange risk

Cogeco Communications faced exposure to foreign exchange risk associated with the June 2025 repayment of its US\$215 million Senior Secured Notes. In order to mitigate such risk, during the third quarter of fiscal 2025, Cogeco Communications entered into foreign currency forward contracts to partially hedge its exposure.

Type of relationship	Notional amount	Maturity	Weighted average exchange rate
Economic hedge	US\$210.2 million	June 16, 2025	1.4263

During the third quarter of fiscal 2025, a \$10.8 million unrealized loss related to these foreign currency forward contracts was recognized within financial expense.

A 1% increase (decrease) in the exchange rate of the US dollar to the Canadian dollar would result in a decrease (increase) of approximately \$2.1 million in the Corporation's financial expense, based on the outstanding forward contract agreements at May 31, 2025.

9.6 Foreign currency

For the three and nine-month periods ended May 31, 2025 and 2024, the average rates prevailing used to convert the operating results of the American telecommunications segment were as follows:

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
US dollar vs Canadian dollar	1.4069	1.3628	1.4042	1.3578

9.7 Contractual obligations, contingencies and guarantees

A summary of the Corporation's material contractual obligations, contingencies and guarantees can be found in the fiscal 2024 annual MD&A, available on SEDAR+ at www.sedarplus.ca and corpo.cogeco.com. The following is an update to the "contractual obligations, contingencies and guarantees" described in the fiscal 2024 annual MD&A.

Final rates for aggregated wholesale Internet access services

On March 27, 2025, the Supreme Court of Canada dismissed the application of an Internet wholesale-based provider for leave to appeal a decision by the Federal Court of Appeal that upheld Telecom Decision CRTC 2021-181, in which the CRTC overturned the 2019 reductions in final rates for aggregated wholesale high-speed Internet access services, and made the interim rates it had previously established in 2016, with certain adjustments, final.

Class action proceedings

On September 20, 2024, an application to authorize the bringing of a class action was filed before the Superior Court of Québec against the Corporation for alleged non-compliant rate increases to Québec-based residential customers since September 20, 2021 pursuant to section 11.2 of the *Consumer Protection Act* (Québec). The application, if authorized, is seeking full reimbursement of the rate increases plus punitive damages. The hearing on the authorization took place on June 26, 2025 and was challenged by the Corporation. Due to the significant uncertainty surrounding the outcome of this application and its financial implications, the Corporation has not recorded any financial impact as at May 31, 2025.

Royalties payable for retransmission of distant television signals

On May 8, 2025, the Federal Court of Appeal granted an appeal by nine collective societies of a decision by the Copyright Board of Canada setting the quantum of royalties payable for the retransmission of distant Canadian and U.S. television

over-the-air signals in Canada, for the 2014-2018 period. The Federal Court of Appeal's decision will result in the Corporation being subject to higher royalty rates for that period on a retroactive basis. The Copyright Board has initiated a new proceeding to set the rates for subsequent tariff periods (2019-2023 and 2024-2028). Any decision from the Copyright Board that would align with the copyright collectives' proposed tariff rates for either of such subsequent periods could result in Cogeco Communications being subject to higher royalty rates.

10. Fiscal 2025 revised financial guidelines

The current section contains forward-looking statements concerning the business outlook for Cogeco Communications. For a description of risk factors that could cause actual results to differ materially from what Cogeco Communications expects, please refer to the "Uncertainties and main risk factors" section of the present MD&A and of the Corporation's fiscal 2024 annual MD&A.

Cogeco Communications has revised its fiscal 2025 financial guidelines as issued on October 31, 2024 for revenue, net capital expenditures, capital intensity and free cash flow. Adjusted EBITDA projections remain the same as previously disclosed. The Corporation expects additional pressure on its revenue, particularly in the United States, driven by increased competition. As part of its three-year transformation program, the Corporation has initiated several cost reduction initiatives and operating efficiencies across the organization in order to minimize the revenue impact on adjusted EBITDA. Additionally, net capital expenditures are expected to be lower than under the previous financial guidelines, partially resulting from operational efficiencies following the combination of the Canadian and U.S. management teams.

The Corporation presents its fiscal 2025 revised financial guidelines on a constant currency basis and believes this presentation enables an improved understanding of the Corporation's underlying financial performance, undistorted by the effects of changes in foreign currency rates. Measures on a constant currency basis are considered non-IFRS Accounting Standards measures and ratios, and do not have any standardized meaning prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. The financial guidelines exclude the impact from possible business acquisitions and/or disposals, and do not take into consideration unusual adjustments that could result from regulatory environment changes or unforeseeable non-recurring items.

On a constant currency basis, the Corporation expects a low single digit fiscal 2025 revenue decline resulting mostly from a decline in video and wireline phone subscriptions, as well as a competitive pricing environment, while Internet subscribers are expected to grow modestly. On a constant currency basis, fiscal 2025 adjusted EBITDA is anticipated to remain stable compared to the prior year, mainly driven by lower operating expenses from the recent corporate reorganization and other operational improvements, offset by investments into new capabilities as part of a three-year transformation program.

Net capital expenditures are anticipated to be between \$600 and \$650 million, including net investments of approximately \$110 to \$150 million in growth-oriented network expansions, which will increase the Corporation's footprint in Canada and the United States. Capital intensity is expected to range between 20.5% and 22.5%, or 16.5% and 18.5% excluding network expansion projects.

Free cash flow and free cash flow, excluding network expansion projects, are expected to remain stable compared to the prior year.

The following table outlines the Corporation's fiscal 2025 revised financial guidelines ranges compared to fiscal 2024 actual results, on a constant currency and consolidated basis, as well as the previous financial guidelines issued on October 31, 2024:

(In millions of Canadian dollars, except percentages)	July 15, 2025	October 31, 2024	
	Revised projections ⁽¹⁾	Original projections ⁽¹⁾	Actual
	Fiscal 2025 (constant currency) ⁽²⁾	Fiscal 2025 (constant currency) ⁽²⁾	Fiscal 2024
	\$	\$	\$
Financial guidelines			
Revenue	Low single digit decline	Stable	2,977
Adjusted EBITDA	Stable	Stable	1,442
Net capital expenditures	\$600 to \$650	\$650 to \$725	638
Net capital expenditures in connection with network expansion projects	\$110 to \$150	\$140 to \$190	137
Capital intensity	20.5% to 22.5%	22% to 24%	21.4 %
Capital intensity, excluding network expansion projects	16.5% to 18.5%	17% to 19%	16.8 %
Free cash flow	Stable ⁽³⁾	Decrease of 0% to 10% ⁽³⁾	476
Free cash flow, excluding network expansion projects	Stable ⁽³⁾	Decrease of 0% to 10% ⁽³⁾	613

(1) Percentage of changes compared to fiscal 2024.

(2) Fiscal 2025 financial guidelines are based on a USD/CDN constant exchange rate of 1.3606 USD/CDN.

(3) The assumed current income tax effective rate is approximately 11.5% (14% under the previous financial guidelines).

11. Controls and procedures

Internal control over financial reporting ("ICFR") is a process designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS Accounting Standards. The President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), together with management, are responsible for establishing and maintaining adequate disclosure controls and procedures ("DC&P") and ICFR, as defined in National Instrument 52-109. Cogeco Communications' internal control framework is based on the criteria published in the *Internal Control – Integrated Framework* (2013) published by the *Committee of Sponsoring Organizations of the Treadway Commission*.

The CEO and CFO, supported by management, evaluated the design of the Corporation's DC&P and ICFR at May 31, 2025, and concluded that they are adequate. Furthermore, no significant changes to the internal controls over financial reporting occurred during the three and nine-month periods ended May 31, 2025.

12. Uncertainties and main risk factors

A detailed description of the uncertainties and main risk factors faced by Cogeco Communications can be found in the fiscal 2024 annual MD&A, available on SEDAR+ at www.sedarplus.ca and corpo.cogeco.com. The following update should be read together with the uncertainties and main risk factors described in the fiscal 2024 annual MD&A, which are hereby incorporated by reference.

Evolving economic conditions

The imposition of trade tariffs, other trade conditions or protective government measures may adversely impact the greater macroeconomic environment and may cause customers to reduce or delay discretionary spending, impacting new service purchases or volumes of use, and consider substitution by lower-priced alternatives. Trade friction may also result in higher costs and supply chain disruptions. The overall economic impact remains uncertain and will depend on the severity and duration of the trade tariffs, which could have a material adverse effect on the Corporation's business, financial condition and results of operations, including its financial guidelines.

Regulatory and legislative developments

Canada

Wholesale high-speed access framework

On June 20, 2025, the CRTC decided (in Telecom Decision CRTC 2025-154) to reject appeals from the Corporation and several other parties to review its policy of allowing Canada's three largest telecommunications companies - Bell Canada, Telus Communications Inc. ("Telus") and Rogers Communications Inc. - to use regulated wholesale Internet access outside of their traditional wireline operating footprints. The appeals were requests to review and vary Telecom Regulatory Policy CRTC 2024-180, *Competition in Canada's Internet service markets* ("TRP 2024-180"), which updated the wholesale framework. The decision mandated Canada's largest telephone companies - Bell Canada, Telus and SaskTel - to provide aggregated wholesale access to their fibre-to-the-premises ("FTTP") facilities across Canada. It also required cable carriers, including Cogeco Communications, to continue providing wholesale access to their hybrid fibre coaxial facilities, but they are not required to provide wholesale access to their FTTP facilities. In addition, the decision prohibited both incumbent telephone and cable companies, including their brands and affiliates, from using aggregated wholesale high-speed access ("HSA") services within their traditional wireline serving territories. These companies, however, can access aggregated wholesale HSA services out-of-territory. The decision did not set any interim or final wholesale rates, although the CRTC issued interim FTTP rates on October 25, 2024, with final rates for both FTTP and other access technologies to follow in 2025. Finally, the decision also maintained the mandate for Cogeco Communications to continue providing disaggregated wholesale access, with the long-term status of the disaggregated access regime subject to a subsequent Commission decision.

On November 9, 2024, the Corporation, together with the Competitive Network Operators of Canada, Eastlink and SaskTel submitted a petition to the federal Cabinet requesting that TRP 2024-180 be varied to disqualify Canada's three dominant telecommunications carriers from using mandated wholesale high-speed access services on any technology, anywhere in the country.

The failure of the Governor in Council to vary TRP 2024-180 to exclude Canada's three dominant national telecommunications carriers from accessing mandated wholesale HSA services could have a material adverse effect on the Corporation's business, financial condition and results of operations.

The CRTC is expected to issue final wholesale Internet rates before the end of 2025.

On March 8, 2023, the CRTC released Telecom Notice of Consultation 2023-56, which among other issues, made aggregated wholesale HSA rates interim and requested all Canadian carriers subject to the wholesale HSA framework, to submit new proposed wholesale rates. This request included wholesale HSA rates for hybrid fibre-coaxial ("HFC") access by the cable carriers and FTTP access by the large telephone companies. The Corporation, along with the other carriers subject to the wholesale framework, submitted new proposed wholesale Internet rates in June 2023. Requests for information were subsequently issued by the CRTC over the following two years.

While the CRTC has explicitly noted that a decision on wholesale HSA rates will be made before the end of 2025, based on the current record of the proceeding, it is possible that a decision on HFC wholesale HSA rates could be issued before the end of the summer.

Wholesale HSA rates that are excessively low or below the Corporation's costs could have a material adverse effect on the Corporation's business, financial condition and results of operations.

CRTC consultation on broadcasting market dynamics

On January 9, 2025, the CRTC issued Notice of Consultation CRTC 2025-2, *The Path Forward - Working towards a sustainable Canadian broadcasting system*. This proceeding examines the market dynamics between programming undertakings, broadcasting distribution undertakings ("BDUs") and online services to ensure the sustainability and growth of Canada's broadcasting system. It also looks at the effectiveness of existing regulatory tools, including the Wholesale Code and the CRTC's dispute resolution processes, used by BDUs (including the Corporation) and programming undertakings in negotiations for the carriage and distribution of programming services. The CRTC held a public hearing beginning on June 18, 2025 to focus on these issues.

Royalties payable for retransmission of distant television signals

On May 8, 2025, the Federal Court of Appeal granted an appeal by nine collective societies of a decision by the Copyright Board of Canada setting the quantum of royalties payable for the retransmission of distant Canadian and U.S. television over-the-air signals in Canada, for the 2014-2018 period. The Federal Court of Appeal's decision will result in the

Corporation being subject to higher royalty rates for that period on a retroactive basis. The Copyright Board has initiated a new proceeding to set the rates for subsequent tariff periods (2019-2023 and 2024-2028). Any decision from the Copyright Board that would align with the copyright collectives' proposed tariff rates for either of such subsequent periods could result in Cogeco Communications being subject to higher royalty rates, which could have a material adverse effect on the Corporation's business, financial condition and results of operations.

Bill C-2 - The Strong Borders Act

On June 3, 2025, the government introduced *Bill C-2 - The Strong Borders Act* ("Bill C-2") in the House of Commons, which proposes new measures to improve security at the Canada/United States border. Bill C-2 would amend various acts, including the lawful access provisions of the Criminal Code, which would be expanded to allow law enforcement agencies to obtain preliminary information from Internet service providers without a warrant and create a new category of production order to facilitate the disclosure of a broader range of customer information. If adopted in its current form, this could impose a greater burden on Internet service providers, resulting in greater operational expenses.

United States

FTC's "Click-to-Cancel" rule

On October 16, 2024, the Federal Trade Commission ("FTC") adopted rules that will require sellers offering goods and services with a negative option feature, including Internet, wireless and video service providers, to make it as easy for consumers to cancel their enrollment as it was to sign up. On May 9, 2025, the FTC voted to extend the May 14, 2025 compliance deadline by 60 days, on the basis that the initial deferral period insufficiently accounted for the complexity of compliance. These rules were challenged in federal court by various industry associations and businesses. On July 8, 2025, the United States Court of Appeals for the Eighth Circuit vacated the rules, stating that the FTC failed to perform a required preliminary analysis of the rules' costs and benefits. The FTC could seek to appeal the ruling to the Supreme Court. The application of the rules could make it easier and faster for consumers to terminate subscription services.

Spectrum

On July 3, 2025, the United States Congress passed a budget reconciliation bill known as the "One Big Beautiful Bill", which was signed into law by President Trump on July 4, 2025. This legislation restores the Federal Communications Commission's ("FCC") spectrum auction authority and mandates the identification and auctioning of 800 Mhz of spectrum exclusively for licensed broadband use. Additional commercial spectrum could impact market dynamics and enhance the ability of mobile and fixed wireless providers to compete with our services. Further, if the FCC reallocates spectrum that Breezeline currently uses to provide services, we could be required to transition our operations to different frequencies in order to accommodate the reallocation of spectrum to 5G, which could disrupt our services and impose additional costs.

Broadband affordability legislation

In January 2025, the state of New York started enforcing the *Affordable Broadband Act*, which requires service providers to offer broadband services to low-income households for no more than US\$20 per month. Other states where Breezeline has operations, including Massachusetts, Maryland and Connecticut, are also considering similar legislation, which could have the effect of creating a patchwork of, and potentially inconsistent, federal and state regulatory regimes. New broadband affordability regulations, if adopted, could have an adverse effect on the Corporation's business.

Privacy

The proliferation of state privacy legislation in the United States continues. As of January 2025, we achieved compliance with the New Hampshire privacy law, and we are actively preparing for the implementation of compliance measures for Connecticut and Maryland. This trend of expanding state privacy laws is anticipated to persist into fiscal 2026. These legislative frameworks grant consumers rights comparable to those in California and Europe, and they carry significant penalties for non-compliance. This could lead to an increase in customer requests, complaints, and potentially lawsuits.

13. Accounting policy developments

Initial application of amendments to accounting standards

Supplier Finance Arrangements - Amendments to IAS 7, Statement of Cash Flows, and IFRS 7, Financial Instruments: Disclosures

In May 2023, the IASB issued *Supplier Finance Arrangements*, which amended IAS 7 and IFRS 7, introducing new disclosure requirements to enhance the transparency of supplier finance arrangements and their effects on a company's liabilities, cash flows and exposure to liquidity risk. The amendments were effective for annual reporting periods beginning on or after January 1, 2024, with earlier application permitted. Effective September 1, 2024, the Corporation applied these amendments, which had no impact on the consolidated financial statements.

Future changes to accounting standards

The following new standard and amendments to accounting standards were issued by the International Accounting Standards Board ("IASB") and were not yet applied in preparing the Corporation's condensed interim consolidated financial statements.

Amendments to the Classification and Measurement of Financial Instruments - Amendments to IFRS 9, Financial Instruments, and IFRS 7, Financial Instruments: Disclosures

In May 2024, the IASB issued *Amendments to the Classification and Measurement of Financial Instruments*, which amended IFRS 9 and IFRS 7, to clarify when a financial asset or a financial liability is recognized and derecognized and to introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date. The amendments also clarify the classification of financial assets with environmental, social and governance ("ESG")-linked features, non-recourse loans and contractually linked instruments, and introduce disclosure requirements for financial instruments with contingent features and equity instruments classified at fair value through other comprehensive income.

The amendments are effective for annual reporting periods beginning on or after January 1, 2026, with earlier application permitted. The Corporation is currently assessing the impact of these amendments on its consolidated financial statements, but does not expect to have any material impact.

IFRS 18, Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements*, which replaces IAS 1, *Presentation of Financial Statements*. IFRS 18 introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- improved comparability in the statement of profit or loss by introducing three defined categories for income and expenses (operating, investing and financing) and requiring companies to provide two new defined subtotals, i.e. operating profit and profit before financing and income taxes;
- enhanced transparency of management-defined performance measures by requiring companies to disclose explanations of those company-specific measures that are related to the income statement; and
- enhanced guidance on how companies group information in the financial statements, including guidance on whether information is included in the primary financial statements or is further disaggregated in the notes.

The IASB also made consequential amendments to other accounting standards, including IAS 7, *Statement of Cash Flows*, IAS 33, *Earnings per Share*, and IAS 34, *Interim Financial Reporting*.

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with earlier application permitted. The Corporation is currently assessing the impact of these new and amended accounting standards on its consolidated financial statements presentation and disclosure. Based on a high level assessment, the Corporation expects the following most significant impacts to date on the presentation and disclosure of its consolidated financial statements:

- **Consolidated statements of profit or loss:** Although there will be no impact on the Corporation's reported profit for the period/year, the presentation of the Corporation's consolidated statements of profit or loss will change, including presenting the two new defined subtotals and classifying income and expenses into the IFRS 18 defined categories. Certain line items presented may also change as a result of the application of the new 'useful structured summary' concept and the enhanced principles on aggregation and disaggregation.
 - **Consolidated statements of cash flows:** The starting point will change from profit for the period/year to the new operating profit subtotal to be reported, while interest paid will move from cash flows from operating activities to cash flows from financing activities.
 - **Notes to the consolidated financial statements:** Certain financial measures and related information currently reported as 'non-IFRS Accounting Standards and other financial measures' in the Corporation's management's discussion and analysis are expected to be considered 'management-defined performance measures' under IFRS 18 (e.g. adjusted EBITDA and adjusted profit attributable to owners of the Corporation). Accordingly, specific required disclosures for these management-defined performance measures will need to be provided within a single note to the consolidated financial statements.
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14. Non-IFRS Accounting Standards and other financial measures

This section describes non-IFRS Accounting Standards and other financial measures used by Cogeco Communications throughout this MD&A. These financial measures are reviewed in assessing the performance of Cogeco Communications and used in the decision-making process with regard to its business units.

Financial measures presented on a constant currency basis for the three and nine-month periods ended May 31, 2025 are translated at the average foreign exchange rate of the comparable periods of the prior year, which were 1.3628 USD/CDN and 1.3578 USD/CDN, respectively.

Non-IFRS Accounting Standards measures

The following financial measures used by the Corporation do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures disclosed by other companies.

Reconciliations, or references to the specific sections within the MD&A where these reconciliations are provided, as applicable, between these non-IFRS Accounting Standards measures to the most directly comparable IFRS Accounting Standards measures are provided below.

Specified financial measures	Usefulness	Calculation	Most directly comparable IFRS Accounting Standards measures
Adjusted profit attributable to owners of the Corporation	<p>Adjusted profit attributable to owners of the Corporation is a measure used by management to assess the Corporation's performance before the impact of impairment of assets, acquisition, integration, restructuring and other costs (gains), and loss (gain) on debt modification and/or extinguishment, net of tax and non-controlling interest for these items.</p> <p>Adjusted profit attributable to owners of the Corporation excludes certain items that management believes could affect the comparability of the Corporation's financial results and could potentially distort the analysis of trends in business performance. Excluding the impact of these items does not imply they are non-recurring.</p>	<p>Profit for the period attributable to owners of the Corporation</p> <p>add:</p> <ul style="list-style-type: none"> - impairment of assets, if any; - acquisition, integration, restructuring and other costs (gains); - loss (gain) on debt modification and/or extinguishment, if any; - tax impact for the above items; and - non-controlling interest for the above items. 	Profit for the period attributable to owners of the Corporation
Adjusted financial expense	Adjusted financial expense is a measure used by management to calculate certain covenant ratios and to assess the Corporation's ability to service its debt.	<p>Financial expense</p> <p>deduct:</p> <ul style="list-style-type: none"> - loss (gain) on debt modification and/or extinguishment, if any. 	Financial expense
Constant currency basis and foreign exchange impact	The Corporation presents certain financial measures in constant currency to enable an improved understanding of its underlying financial performance, undistorted by the effect of changes in foreign exchange rates, in order to facilitate period-to-period comparisons. Financial measures presented on a constant currency basis include financial guidelines and certain historical financial measures, including revenue, operating expenses, adjusted EBITDA, net capital expenditures and free cash flow.	Financial guidelines presented on a constant currency basis are obtained by translating expected financial results denominated in US dollars at the foreign exchange rates of the prior fiscal year. Historical financial measures presented on a constant currency basis are obtained by translating financial results from the current periods denominated in US dollars at the foreign exchange rates of the comparable periods of the prior year. Foreign exchange impact represents the quantification of such impact.	Revenue, operating expenses, adjusted EBITDA and net capital expenditures. For free cash flow, refer to the definition below for the most directly comparable IFRS Accounting Standards measure.
Organic revenue in constant currency and adjusted EBITDA in constant currency	Organic revenue in constant currency and adjusted EBITDA in constant currency are used by management to analyze the Corporation's revenue and adjusted EBITDA growth excluding the effect of changes in foreign exchange rates and the impact of acquisitions, in order to facilitate period-to-period comparisons. Management believes these measures are used by certain investors and analysts to evaluate the Corporation's performance.	<p>Revenue in constant currency (as calculated per above)</p> <p>deduct:</p> <ul style="list-style-type: none"> - impact of acquisitions. <p>Adjusted EBITDA in constant currency (as calculated per above)</p> <p>deduct:</p> <ul style="list-style-type: none"> - impact of acquisitions. 	Revenue and adjusted EBITDA.

Specified financial measures	Usefulness	Calculation	Most directly comparable IFRS Accounting Standards measures
Free cash flow and free cash flow, excluding network expansion projects	<p>Free cash flow and free cash flow, excluding network expansion projects are used by management to measure the Corporation's ability to repay debt, distribute capital to its shareholders and finance its growth. Management believes these measures are used by certain investors and analysts to value the Corporation's business and its underlying assets, and to assess the Corporation's financial strength and performance.</p> <p>Free cash flow excludes certain items that management believes could affect the comparability of the Corporation's financial results and could potentially distort the analysis of trends in business performance. Excluding these items does not imply they are non-recurring. During the first quarter of fiscal 2024, the Corporation updated the free cash flow calculation to exclude loss (gain) on debt modification and/or extinguishment, as applicable, following the reimbursement of Tranche 1 of the Senior Secured Term Loan B Facility and the amendment of the Senior Secured Revolving Facility. During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions, in order to better align the sources and uses of cash in connection to capital expenditures. Comparative figures were restated to conform to the current presentation.</p> <p>The Corporation also measures free cash flow, excluding network expansion projects as it provides a common basis for comparing the impact of the net capital expenditures to the impact of the historical net capital expenditures prior to the acceleration of the network expansion projects. In addition, management believes this helps certain investors and analysts to assess the impact of the network expansion projects on the Corporation's free cash flow. Excluding the impact of net capital expenditure in connection with network expansion projects does not imply it is non-recurring.</p>	<p>Free cash flow:</p> <ul style="list-style-type: none"> - Adjusted EBITDA <p>add:</p> <ul style="list-style-type: none"> - amortization of deferred transaction costs and discounts on long-term debt; - loss (gain) on debt modification and/or extinguishment; - share-based payment; - proceeds from sale and leaseback and other disposals of property, plant and equipment; - loss (gain) on disposals and write-offs of property, plant and equipment, including sale and leaseback transactions; and - defined benefit plans expense, net of contributions <p>deduct:</p> <ul style="list-style-type: none"> - acquisition, integration, restructuring and other costs (gains); - financial expense; - current income taxes; - net capital expenditures; and - repayment of lease liabilities. <p>Free cash flow, excluding network expansion projects:</p> <ul style="list-style-type: none"> - Free cash flow <p>add:</p> <ul style="list-style-type: none"> - net capital expenditures in connection with network expansion projects. 	Cash flows from operating activities
Net capital expenditures, excluding network expansion projects	<p>Net capital expenditures, excluding network expansion projects is a measure used by management to assess the Corporation's total capital investments, without taking into consideration capitalized investments in network expansion projects, as it provides a common basis for comparing the net capital expenditures to historical net capital expenditures prior to the acceleration of the network expansion projects. In addition, management believes this helps certain investors and analysts to assess the impact of the network expansion projects on the net capital expenditures. This measure is also used in the calculation of the capital intensity and free cash flow, excluding network expansion projects. Excluding the impact of net capital expenditure in connection with network expansion projects does not imply it is non-recurring.</p>	<p>Net capital expenditures</p> <p>deduct:</p> <ul style="list-style-type: none"> - net capital expenditures in connection with network expansion projects. 	Acquisition of property, plant and equipment

Specified financial measures	Usefulness	Calculation	Most directly comparable IFRS Accounting Standards measures
Available liquidity	Management uses available liquidity to assess Cogeco Communications' ability to meet its financial obligations and ensure there is sufficient liquidity to support its capital requirements, including development of the business by acquisition and other growth opportunities. Available liquidity is presented on a consolidated basis, including the liquidity of distinct borrowing structures for the Canadian and American telecommunications segments. Management believes this measure is used by certain investors and analysts to assess Cogeco Communications' financial strength.	Cash and cash equivalents deduct: - cash with restrictions on use; add: - amounts available under revolving credit facilities.	Cash and cash equivalents

Adjusted profit attributable to owners of the Corporation

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Profit for the period attributable to owners of the Corporation	69,895	70,402	245,157	253,576
Acquisition, integration, restructuring and other costs	9,211	45,669	7,288	49,170
Impairment of property, plant and equipment	1,574	—	1,574	—
Loss on debt extinguishment ⁽¹⁾	—	—	—	16,880
Tax impact for the above items	(2,546)	(12,081)	(4,126)	(17,461)
Non-controlling interest impact for the above items	(948)	(393)	(1,340)	(788)
Adjusted profit attributable to owners of the Corporation	77,186	103,597	248,553	301,377

(1) Included within financial expense.

Adjusted financial expense

For the reconciliation of adjusted financial expense to the most directly comparable IFRS Accounting Standards measure, refer to sub-section 4.5 "Financial expense".

Constant currency basis and foreign exchange impact reconciliation

Consolidated

For the reconciliations of consolidated revenue, operating expenses, adjusted EBITDA and net capital expenditures in constant currency to the most directly comparable IFRS Accounting Standards measures, refer to sub-section 4.1 "Consolidated performance".

The reconciliation of free cash flow in constant currency is as follows. For the reconciliation of this specified financial measure to the most directly comparable IFRS Accounting Standards measure, refer to the specific reconciliation in the sub-section below.

Three months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow ⁽¹⁾	143,946	(1,552)	142,394	88,185	63.2	61.5

(1) During the fourth quarter of fiscal 2024, the Corporation updated its free cash flow calculation to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Nine months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow ⁽¹⁾	409,407	(3,516)	405,891	327,832	24.9	23.8

(1) During the fourth quarter of fiscal 2024, the Corporation updated its free cash flow calculation to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Segmented

For the reconciliations of segmented revenue, operating expenses, adjusted EBITDA and net capital expenditures in constant currency to the most directly comparable IFRS Accounting Standards measures, refer to section 5 "Segmented operating and financial results".

Corporate and eliminations

Three months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Operating expenses	8,774	(2)	8,772	8,990	(2.4)	(2.4)
Management fees – Cogeco Inc.	4,922	—	4,922	5,238	(6.0)	(6.0)
Adjusted EBITDA	(13,696)	2	(13,694)	(14,228)	3.7	3.8

Nine months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Operating expenses	25,708	(14)	25,694	32,075	(19.9)	(19.9)
Management fees – Cogeco Inc.	14,765	—	14,765	15,714	(6.0)	(6.0)
Adjusted EBITDA	(40,473)	14	(40,459)	(47,789)	15.3	15.3

Free cash flow and free cash flow, excluding network expansion projects reconciliations

	Three months ended May 31		Nine months ended May 31	
	2025	2024 ⁽¹⁾	2025	2024 ⁽¹⁾
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Cash flows from operating activities	400,789	333,626	872,866	856,042
Changes in other non-cash operating activities	(103,315)	(76,679)	(4,798)	(21,491)
Income taxes paid (received)	(12,101)	3,918	1,981	(807)
Current income taxes	(11,103)	(3,177)	(35,401)	(19,594)
Interest paid	69,857	62,509	193,523	194,769
Financial expense	(75,861)	(64,308)	(204,353)	(215,765)
Loss on debt extinguishment ⁽²⁾	—	—	—	16,880
Amortization of deferred transaction costs and discounts on long-term debt ⁽²⁾	2,608	2,272	6,300	6,953
Net capital expenditures ⁽³⁾	(125,462)	(168,384)	(434,002)	(485,580)
Proceeds from sale and leaseback and other disposals of property, plant and equipment ⁽¹⁾	2,188	885	22,732	2,784
Repayment of lease liabilities	(3,654)	(2,477)	(9,441)	(6,359)
Free cash flow ⁽¹⁾	143,946	88,185	409,407	327,832
Net capital expenditures in connection with network expansion projects	13,285	24,433	50,657	80,483
Free cash flow, excluding network expansion projects ⁽¹⁾	157,231	112,618	460,064	408,315

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

(2) Included within financial expense.

(3) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

Available liquidity reconciliation

For the reconciliation of available liquidity to the most directly comparable IFRS Accounting Standards measure, refer to sub-section 9.1 "Capital structure".

Net capital expenditures and free cash flow, excluding network expansion projects reconciliations

Net capital expenditures, excluding network expansion projects

Three months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
(In thousands of Canadian dollars, except percentages)	\$	\$	\$	\$	%	%
Acquisition of property, plant and equipment	125,933			171,034	(26.4)	
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(471)			(2,650)	(82.2)	
Net capital expenditures	125,462	(2,162)	123,300	168,384	(25.5)	(26.8)
Net capital expenditures in connection with network expansion projects	13,285	(74)	13,211	24,433	(45.6)	(45.9)
Net capital expenditures, excluding network expansion projects	112,177	(2,088)	110,089	143,951	(22.1)	(23.5)

Nine months ended May 31	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
(In thousands of Canadian dollars, except percentages)	\$	\$	\$	\$	%	%
Acquisition of property, plant and equipment	438,547			504,830	(13.1)	
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(4,545)			(19,250)	(76.4)	
Net capital expenditures	434,002	(8,192)	425,810	485,580	(10.6)	(12.3)
Net capital expenditures in connection with network expansion projects	50,657	(163)	50,494	80,483	(37.1)	(37.3)
Net capital expenditures, excluding network expansion projects	383,345	(8,029)	375,316	405,097	(5.4)	(7.4)

Free cash flow, excluding network expansion projects

Three months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
(In thousands of Canadian dollars, except percentages)	\$	\$	\$	\$	%	%
Free cash flow ⁽¹⁾	143,946	(1,552)	142,394	88,185	63.2	61.5
Net capital expenditures in connection with network expansion projects	13,285	(74)	13,211	24,433	(45.6)	(45.9)
Free cash flow, excluding network expansion projects ⁽¹⁾	157,231	(1,626)	155,605	112,618	39.6	38.2

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Nine months ended May 31	2025			2024 ⁽¹⁾	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow ⁽¹⁾	409,407	(3,516)	405,891	327,832	24.9	23.8
Net capital expenditures in connection with network expansion projects	50,657	(163)	50,494	80,483	(37.1)	(37.3)
Free cash flow, excluding network expansion projects ⁽¹⁾	460,064	(3,679)	456,385	408,315	12.7	11.8

(1) During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation.

Non-IFRS Accounting Standards ratios

The following financial measures used by the Corporation do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures disclosed by other companies.

Specified financial measures	Usefulness	Calculation
Adjusted diluted earnings per share	<p>Adjusted diluted earnings per share is a measure used by management to assess the Corporation's performance before the impact of impairment of assets, acquisition, integration, restructuring and other costs (gains), and loss (gain) on debt modification and/or extinguishment, net of tax and non-controlling interest for the above items.</p> <p>Adjusted diluted earnings per share excludes certain items that management believes could affect the comparability of the Corporation's financial results and could potentially distort the analysis of trends in business performance. Excluding the impact of these items does not imply they are non-recurring.</p>	<p>Adjusted profit attributable to owners of the Corporation divided by the weighted average number of diluted multiple and subordinate voting shares outstanding.</p> <p>Adjusted profit attributable to owners of the Corporation is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.</p>
Change in constant currency	The Corporation presents changes of certain financial measures in constant currency to enable an improved understanding of its underlying financial performance, undistorted by the effects of changes in foreign exchange rates, in order to facilitate period-to-period comparisons.	<p>Change in constant currency, expressed as a percentage of the variation between the periods presented, is obtained by translating financial results from the current periods denominated in US dollars using the foreign exchange rates of the comparable periods of the prior year.</p> <p>Constant currency basis is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.</p>

Specified financial measures	Usefulness	Calculation
Organic revenue growth in constant currency and organic adjusted EBITDA growth in constant currency	Organic revenue growth in constant currency and organic adjusted EBITDA growth in constant currency are used by management to analyze the Corporation's revenue and adjusted EBITDA growth excluding the effect of changes in foreign exchange rates and the impact of acquisitions, in order to facilitate period-to-period comparisons. Management believes these measures are used by certain investors and analysts to evaluate the Corporation's performance.	Revenue and adjusted EBITDA changes in constant currency (as calculated above), expressed as a percentage of the variation between the periods presented, adjusted for the impact of acquisitions. Constant currency basis is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Capital intensity, excluding network expansion projects	Capital intensity, excluding network expansion projects is used by management to assess the Corporation's investment in capital expenditures and to make certain decisions, without taking into consideration capitalized investments in network expansion projects, in order to support a certain level of revenue. The Corporation measures capital intensity, excluding network expansion projects, as it provides a common basis for comparing the impact of the net capital expenditures to the impact of the historical net capital expenditures prior to the acceleration of the network expansion projects. In addition, management believes this helps certain investors and analysts to assess the impact of the network expansion projects on the Corporation's capital intensity ratio. Excluding the impact of net capital expenditures in connection with network expansion projects does not imply it is non-recurring.	Net capital expenditures, excluding network expansion projects divided by revenue. Net capital expenditures, excluding network expansion projects is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Capital intensity in constant currency and capital intensity, excluding network expansion projects in constant currency	The Corporation presents certain financial measures on a constant currency basis, including capital intensity in constant currency and capital intensity, excluding network expansion projects in constant currency, to facilitate period-to-period comparisons, undistorted by the effects of changes in foreign exchange rate.	Capital intensity in constant currency is calculated as net capital expenditures in constant currency divided by revenue in constant currency. Capital intensity, excluding network expansion projects in constant currency is calculated as net capital expenditures, excluding network expansion projects in constant currency divided by revenue in constant currency. Constant currency basis, including net capital expenditures in constant currency, net capital expenditures, excluding network expansion projects in constant currency and revenue in constant currency are non-IFRS Accounting Standards measures. For more details on these financial measures, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Free cash flow dividend payout ratio and free cash flow, excluding network expansion projects, dividend payout ratio	Management believes certain investors use free cash flow dividend payout ratio and free cash flow, excluding network expansion projects, dividend payout ratio, to assess the Corporation's financial strength and performance by demonstrating the sustainability of the Corporation's dividend payments.	Dividends declared for the year on multiple and subordinate voting shares divided by free cash flow and by free cash flow, excluding network expansion projects. Free cash flow and free cash flow, excluding network expansion projects are non-IFRS Accounting Standards measures. For more details on these financial measures, please refer to the "Non-IFRS Accounting Standards measures" sub-section.

Total of segments measures

The following financial measures used by Cogeco Communications are total of segments measures as reported in Note 4 of the condensed interim consolidated financial statements. Reconciliations between these specified financial measures to the most directly comparable IFRS Accounting Standards measures are provided below.

Specified financial measures	Most directly comparable IFRS Accounting Standards measures
Adjusted EBITDA	Profit for the period
Net capital expenditures	Acquisition of property, plant and equipment

Adjusted EBITDA reconciliation

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
(In thousands of Canadian dollars)	\$	\$	\$	\$
Profit for the period	73,300	76,334	260,097	268,648
Income taxes	20,180	11,199	69,709	47,117
Financial expense	75,861	64,308	204,353	215,765
Impairment of property, plant and equipment	1,574	—	1,574	—
Depreciation and amortization	182,251	168,314	541,070	491,196
Acquisition, integration, restructuring and other costs	9,211	45,669	7,288	49,170
Adjusted EBITDA	362,377	365,824	1,084,091	1,071,896

Net capital expenditures reconciliation

For the reconciliation of net capital expenditures to the most directly comparable IFRS Accounting Standards measure, refer to sub-section 7.2 "Investing activities".

Capital management measures

The following financial measures used by Cogeco Communications are capital management measures, as disclosed within the notes to the Corporation's consolidated financial statements and/or condensed interim consolidated financial statements.

Specified financial measures	Usefulness	Calculation
Net indebtedness	Net indebtedness is a measure used by management, and management believes it is also used by certain investors and analysts, to assess the Corporation's financial leverage, as it represents the debt net of the available unrestricted cash and cash equivalents. Net indebtedness is a component of "Net indebtedness to adjusted EBITDA ratio".	Long-term debt before discounts, transaction costs and other add: - bank indebtedness deduct: - cash and cash equivalents, excluding cash with restrictions on use.
Net indebtedness to adjusted EBITDA ratio	Net indebtedness to adjusted EBITDA ratio is a measure used by management to assess the Corporation's financial leverage and its capital structure decisions, including the issuance of new debt, and to manage the Corporation's debt maturity risks.	Net indebtedness divided by the twelve-month trailing adjusted EBITDA.
Adjusted EBITDA to adjusted financial expense ratio	Adjusted EBITDA to adjusted financial expense ratio is a measure used by management, and management believes it is also used by certain investors and analysts, to assess the Corporation's financial strength and the ability to service its debt obligations.	Twelve-month trailing adjusted EBITDA divided by twelve-month trailing adjusted financial expense. Adjusted financial expense is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Fixed-rate indebtedness	Fixed-rate indebtedness is a measure used by management to monitor and manage the Corporation's capital structure. Management believes this measure helps investors and analysts to assess the Corporation's financial leverage.	Principal on fixed-rate long-term debt divided by the principal on long-term debt.

Supplementary financial measures

Specified financial measures	Calculation
Adjusted EBITDA margin	Adjusted EBITDA divided by revenue.
Capital intensity	Net capital expenditures divided by revenue.
Return on equity	Profit attributable to owners of the Corporation for the year divided by the average of the equity attributable to owners of the Corporation for the year.

15. Supplementary quarterly financial information

Three months ended <i>(In thousands of Canadian dollars, except % and per share data)</i>	Fiscal 2025				Fiscal 2024			Fiscal 2023
	May. 31	Feb. 28	Nov. 30	Aug. 31	May. 31 ⁽¹⁾	Feb. 29 ⁽¹⁾	Nov. 30 ⁽¹⁾	Aug. 31 ⁽¹⁾
	\$	\$	\$	\$	\$	\$	\$	\$
Operations								
Revenue	730,679	732,426	738,695	747,751	750,583	730,501	747,689	743,397
Adjusted EBITDA	362,377	356,499	365,215	370,418	365,824	347,112	358,960	351,300
Adjusted EBITDA margin	49.6 %	48.7 %	49.4 %	49.5 %	48.7 %	47.5 %	48.0 %	47.3 %
Acquisition, integration, restructuring and other costs (gains)	9,211	8,035	(9,958)	10,561	45,669	885	2,616	15,228
Impairment of property, plant and equipment	1,574	—	—	14,862	—	—	—	—
Profit for the period	73,300	79,637	107,160	85,484	76,334	96,562	95,752	91,797
Profit for the period attributable to owners of the Corporation	69,895	74,674	100,588	81,958	70,402	93,681	89,493	86,499
Adjusted profit attributable to owners of the Corporation	77,186	80,693	90,674	99,054	103,597	94,054	103,726	97,175
Cash flow								
Cash flows from operating activities	400,789	253,212	218,865	319,177	333,626	285,434	236,982	281,326
Free cash flow ⁽¹⁾	143,946	116,603	148,858	148,189	88,185	101,799	137,848	88,953
Acquisition of property, plant and equipment	125,933	159,371	153,243	154,260	171,034	180,247	153,549	205,570
Net capital expenditures	125,462	157,895	150,645	152,253	168,384	170,769	146,427	176,617
Capital intensity	17.2 %	21.6 %	20.4 %	20.4 %	22.4 %	23.4 %	19.6 %	23.8 %
Per share data ⁽²⁾ and related information								
Earnings per share								
Basic	1.66	1.77	2.39	1.95	1.68	2.21	2.02	1.95
Diluted	1.64	1.76	2.38	1.94	1.67	2.20	2.01	1.95
Adjusted diluted	1.82	1.90	2.14	2.35	2.45	2.21	2.33	2.19
Weighted average number of shares outstanding - diluted (in thousands)	42,508	42,508	42,302	42,217	42,220	42,516	44,454	44,469
Dividends per share	0.922	0.922	0.922	0.854	0.854	0.854	0.854	0.776

(1) During the fourth quarter of fiscal 2024, the Corporation updated its free cash flow calculation to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section.

(2) Per multiple and subordinate voting share.

15.1 Seasonal variations

Cogeco Communications' operating results are not generally subject to material seasonal fluctuations.



CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Three and nine-month periods ended May 31, 2025

Interim consolidated statements of profit or loss.....	48
Interim consolidated statements of comprehensive income.....	49
Interim consolidated statements of changes in shareholders' equity.....	50
Interim consolidated statements of financial position.....	51
Interim consolidated statements of cash flows.....	52
Notes to the condensed interim consolidated financial statements.....	53

COGECO COMMUNICATIONS INC.

INTERIM CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

(unaudited)

	Notes	Three months ended May 31		Nine months ended May 31	
		2025	2024	2025	2024
		\$	\$	\$	\$
<i>(In thousands of Canadian dollars, except per share data)</i>					
Revenue	3	730,679	750,583	2,201,800	2,228,773
Operating expenses	6	363,380	379,521	1,102,944	1,141,163
Management fees – Cogeco Inc.	19	4,922	5,238	14,765	15,714
Acquisition, integration, restructuring and other costs	7	9,211	45,669	7,288	49,170
Depreciation and amortization		182,251	168,314	541,070	491,196
Impairment of property, plant and equipment	13	1,574	—	1,574	—
Financial expense	8	75,861	64,308	204,353	215,765
Profit before income taxes		93,480	87,533	329,806	315,765
Income taxes	9	20,180	11,199	69,709	47,117
Profit for the period		73,300	76,334	260,097	268,648
Profit for the period attributable to:					
Owners of the Corporation		69,895	70,402	245,157	253,576
Non-controlling interest		3,405	5,932	14,940	15,072
		73,300	76,334	260,097	268,648
Earnings per share					
Basic	10	1.66	1.68	5.82	5.91
Diluted	10	1.64	1.67	5.78	5.89

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(unaudited)

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$
Profit for the period	73,300	76,334	260,097	268,648
Other comprehensive income (loss)				
Items to be subsequently reclassified to profit or loss				
<i>Cash flow hedging adjustments</i>				
Net change in fair value of hedging derivative financial instruments	(10,328)	(57)	(18,475)	(24,816)
Related income taxes	2,737	(5,155)	4,896	6,576
	(7,591)	(5,212)	(13,579)	(18,240)
<i>Foreign currency translation adjustments</i>				
Net foreign currency translation differences on net investments in foreign operations	(125,995)	11,907	46,886	18,748
Net changes on translation of long-term debt designated as hedges of net investments in foreign operations	24,820	(2,613)	(12,228)	(4,134)
Related income taxes	—	(1,213)	869	(1,243)
	(101,175)	8,081	35,527	13,371
	(108,766)	2,869	21,948	(4,869)
Items not to be subsequently reclassified to profit or loss				
<i>Defined benefit plans actuarial adjustments</i>				
Remeasurement of net defined benefit liability or asset	128	669	(307)	966
Related income taxes	(34)	(177)	81	(256)
	94	492	(226)	710
	(108,672)	3,361	21,722	(4,159)
Comprehensive income (loss) for the period	(35,372)	79,695	281,819	264,489
Comprehensive income (loss) for the period attributable to:				
Owners of the Corporation	(13,036)	71,337	257,324	245,619
Non-controlling interest	(22,336)	8,358	24,495	18,870
	(35,372)	79,695	281,819	264,489

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
(unaudited)

	Equity attributable to owners of the Corporation				Equity attributable to non-controlling interest	Total shareholders' equity
	Share capital	Share-based payment reserve	Accumulated other comprehensive income (loss)	Retained earnings		
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$	\$	\$
	<i>(Note 15)</i>		<i>(Note 16)</i>			
Balance at August 31, 2023	896,414	19,896	175,905	1,865,582	477,981	3,435,778
Profit for the period	—	—	—	253,576	15,072	268,648
Other comprehensive income (loss) for the period	—	—	(8,667)	710	3,798	(4,159)
Comprehensive income (loss) for the period	—	—	(8,667)	254,286	18,870	264,489
Share-based payment (Notes 15 C) and 19)	—	5,946	—	—	—	5,946
Stock options exercised	242	(42)	—	—	—	200
Dividends (Note 15 B))	—	—	—	(109,382)	—	(109,382)
Purchase of subordinate voting shares for cancellation from Cogeco Inc. (Note 19)	(58,444)	—	—	(58,056)	—	(116,500)
Transaction costs and income taxes related to the share buyback from Cogeco Inc.	—	—	—	(2,603)	—	(2,603)
Acquisition of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	(5,002)	—	—	—	—	(5,002)
Distribution to employees of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	4,385	(4,729)	—	344	—	—
Total contributions by (distributions to) shareholders	(58,819)	1,175	—	(169,697)	—	(227,341)
Balance at May 31, 2024	837,595	21,071	167,238	1,950,171	496,851	3,472,926
Balance at August 31, 2024	839,701	19,719	122,401	1,997,870	494,972	3,474,663
Profit for the period	—	—	—	245,157	14,940	260,097
Other comprehensive income (loss) for the period	—	—	12,393	(226)	9,555	21,722
Comprehensive income for the period	—	—	12,393	244,931	24,495	281,819
Share-based payment (Notes 15 C) and 19)	—	3,644	—	—	—	3,644
Stock options exercised and other	3,543	(2,134)	—	—	—	1,409
Dividends (Note 15 B))	—	—	—	(116,088)	—	(116,088)
Disposal of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	409	—	—	—	—	409
Distribution to employees of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	2,532	(3,119)	—	587	—	—
Total contributions by (distributions to) shareholders	6,484	(1,609)	—	(115,501)	—	(110,626)
Balance at May 31, 2025	846,185	18,110	134,794	2,127,300	519,467	3,645,856

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
(unaudited)

	Notes	May 31, 2025	August 31, 2024
<i>(In thousands of Canadian dollars)</i>		\$	\$
Assets			
Current			
Cash and cash equivalents	17 C)	244,750	76,335
Trade and other receivables		115,207	112,108
Income taxes receivable		2,286	13,873
Prepaid expenses and other		48,403	39,380
Derivative financial instruments		8,367	3,875
		419,013	245,571
Non-current			
Other assets		142,810	127,735
Property, plant and equipment	11	3,287,135	3,305,394
Intangible assets	12	3,822,723	3,812,214
Goodwill		2,168,888	2,132,661
Derivative financial instruments		22,568	46,539
Deferred tax assets		3,278	4,895
		9,866,415	9,675,009
Liabilities and Shareholders' equity			
Liabilities			
Current			
Bank indebtedness		—	14,384
Trade and other payables		370,222	359,663
Provisions		41,708	56,668
Income tax liabilities		22,071	412
Contract liabilities and other liabilities		59,331	61,335
Government subsidies received in advance		4,773	8,740
Derivative financial instruments		10,796	—
Current portion of long-term debt	14	338,567	361,808
		847,468	863,010
Non-current			
Long-term debt	14	4,437,846	4,448,261
Derivative financial instruments		7,464	8,257
Contract liabilities and other liabilities		18,959	9,500
Accrued employee benefits		9,251	7,454
Deferred tax liabilities		899,571	863,864
		6,220,559	6,200,346
Shareholders' equity			
Equity attributable to owners of the Corporation			
Share capital	15 A)	846,185	839,701
Share-based payment reserve		18,110	19,719
Accumulated other comprehensive income	16	134,794	122,401
Retained earnings		2,127,300	1,997,870
		3,126,389	2,979,691
Equity attributable to non-controlling interest		519,467	494,972
		3,645,856	3,474,663
		9,866,415	9,675,009

Contingencies (Note 20) and Subsequent event (Note 14 A))

COGECO COMMUNICATIONS INC.

INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

		Three months ended May 31		Nine months ended May 31	
	Notes	2025	2024	2025	2024
		\$	\$	\$	\$
<i>(In thousands of Canadian dollars)</i>					
Cash flows from operating activities					
Profit for the period		73,300	76,334	260,097	268,648
Adjustments for:					
Depreciation and amortization		182,251	168,314	541,070	491,196
Impairment of property, plant and equipment	13	1,574	—	1,574	—
Financial expense	8	75,861	64,308	204,353	215,765
Income taxes	9	20,180	11,199	69,709	47,117
Share-based payment		2,316	3,509	4,374	6,461
Gain on disposals and write-offs of property, plant and equipment, including sale and leaseback transactions	11	(454)	(501)	(18,080)	(1,085)
Defined benefit plans expense, net of contributions		202	211	475	411
		355,230	323,374	1,063,572	1,028,513
Changes in other non-cash operating activities	17 A)	103,315	76,679	4,798	21,491
Interest paid		(69,857)	(62,509)	(193,523)	(194,769)
Income taxes received (paid)		12,101	(3,918)	(1,981)	807
		400,789	333,626	872,866	856,042
Cash flows from investing activities					
Acquisition of property, plant and equipment		(125,933)	(171,034)	(438,547)	(504,830)
Acquisition of spectrum licences	12	(2,906)	(161,169)	(9,479)	(199,227)
Business combinations, net of cash and cash equivalents acquired	5	—	—	1,089	(57,974)
Subsidies received in advance and other		188	150	568	330
Proceeds from sale and leaseback and other disposals of property, plant and equipment	11	2,188	885	22,732	2,784
		(126,463)	(331,168)	(423,637)	(758,917)
Cash flows from financing activities					
Decrease in bank indebtedness		(17,041)	(6,778)	(14,384)	(6,606)
Net increase (decrease) under revolving facilities		(33,065)	23,289	(345,958)	56,804
Issuance of long-term debt, net of discounts and transaction costs		(153)	188	323,268	1,927,115
Repayment of notes and credit facilities		(69,306)	(7,329)	(118,325)	(2,139,597)
Repayment of lease liabilities		(3,654)	(2,477)	(9,441)	(6,359)
Increase in deferred transaction costs		(342)	(454)	(342)	(2,374)
Issuance of subordinate voting shares	15 A)	34	—	2,990	200
Purchase of subordinate voting shares for cancellation from Cogeco Inc.	19	—	—	—	(116,500)
Transaction costs related to the share buyback from Cogeco Inc.		—	(310)	—	(3,456)
Disposal (acquisition) of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	15 A)	—	—	409	(5,002)
Dividends paid	15 B)	(38,708)	(35,761)	(116,088)	(109,382)
		(162,235)	(29,632)	(277,871)	(405,157)
Effect of exchange rate changes on cash and cash equivalents denominated in a foreign currency					
		(8,414)	255	(2,943)	(618)
Net change in cash and cash equivalents		103,677	(26,919)	168,415	(308,650)
Cash and cash equivalents, beginning of the period		141,073	81,190	76,335	362,921
Cash and cash equivalents, end of the period	17 C)	244,750	54,271	244,750	54,271

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

1. Nature of operations

Cogeco Communications Inc. ("Cogeco Communications" or the "Corporation") is a telecommunications corporation operating through its business units Cogeco Connexion and Breezeline. Cogeco Communications provides Internet, video and wireline phone services to residential and business customers in Canada and in the United States. More recently, the Corporation has expanded its services to also offer wireless services in most of the U.S. states in which it operates, and expects to soon expand wireless services in several Canadian markets within its broadband footprint.

The Corporation is a subsidiary of Cogeco Inc. ("Cogeco"), which as of May 31, 2025 held 28.4% of the Corporation's equity shares, representing 79.9% of the votes attached to the Corporation's voting shares. Cogeco Communications is a Canadian public corporation whose subordinate voting shares are listed on the Toronto Stock Exchange ("TSX") under the trading symbol "CCA". The Corporation's registered office is located at 1 Place Ville Marie, Suite 3301, Montréal, Québec, H3B 3N2.

The results of operations for the interim period are not necessarily indicative of the results of operations for the full year. The Corporation does not expect seasonality to be a material factor in its quarterly results.

2. Basis of presentation and accounting policy developments

A) Basis of presentation

These condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standards ("IAS") 34, *Interim Financial Reporting*, as issued by the International Accounting Standards Board ("IASB") and were approved and authorized for issuance by the Board of Directors of the Corporation on July 15, 2025. These condensed interim consolidated financial statements have been prepared with the same accounting policies and methods of computation followed by the Corporation in its 2024 annual consolidated financial statements. These condensed interim consolidated financial statements do not include all the information required for annual financial statements and should be read in conjunction with the Corporation's 2024 annual consolidated financial statements. Certain comparative amounts in the condensed interim consolidated financial statements have been reclassified in order to conform to the fiscal 2025 consolidated financial statements presentation.

Financial information is presented in Canadian dollars, unless otherwise indicated.

B) Foreign currency translation

Foreign currency rates used to translate the Corporation's foreign operation, Breezeline, are as follows:

	Closing rates as of		Average rates for the three months ended May 31		Average rates for the nine months ended May 31	
	May 31, 2025	August 31, 2024	2025	2024	2025	2024
US dollar vs Canadian dollar	1.3758	1.3491	1.4069	1.3628	1.4042	1.3578

C) Accounting policy developments

Initial application of amendments to accounting standards

Supplier Finance Arrangements - Amendments to IAS 7, Statement of Cash Flows, and IFRS 7, Financial Instruments: Disclosures

In May 2023, the IASB issued *Supplier Finance Arrangements*, which amended IAS 7 and IFRS 7, introducing new disclosure requirements to enhance the transparency of supplier finance arrangements and their effects on a company's liabilities, cash flows and exposure to liquidity risk. The amendments were effective for annual reporting periods beginning on or after January 1, 2024, with earlier application permitted. Effective September 1, 2024, the Corporation applied these amendments, which had no impact on the consolidated financial statements.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

Future changes to accounting standards

The following new standard and amendments to accounting standards were issued by the IASB and were not yet applied in preparing these condensed interim consolidated financial statements.

Amendments to the Classification and Measurement of Financial Instruments - Amendments to IFRS 9, Financial Instruments, and IFRS 7, Financial Instruments: Disclosures

In May 2024, the IASB issued *Amendments to the Classification and Measurement of Financial Instruments*, which amended IFRS 9 and IFRS 7, to clarify when a financial asset or a financial liability is recognized and derecognized and to introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date. The amendments also clarify the classification of financial assets with environmental, social and governance ("ESG")-linked features, non-recourse loans and contractually linked instruments, and introduce disclosure requirements for financial instruments with contingent features and equity instruments classified at fair value through other comprehensive income.

The amendments are effective for annual reporting periods beginning on or after January 1, 2026, with earlier application permitted. The Corporation is currently assessing the impact of these amendments on its consolidated financial statements, but does not expect to have any material impact.

IFRS 18, Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements*, which replaces IAS 1, *Presentation of Financial Statements*. IFRS 18 introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- improved comparability in the statement of profit or loss by introducing three defined categories for income and expenses (operating, investing and financing) and requiring companies to provide two new defined subtotals, i.e. operating profit and profit before financing and income taxes;
- enhanced transparency of management-defined performance measures by requiring companies to disclose explanations of those company-specific measures that are related to the income statement; and
- enhanced guidance on how companies group information in the financial statements, including guidance on whether information is included in the primary financial statements or is further disaggregated in the notes.

The IASB also made consequential amendments to other accounting standards, including IAS 7, *Statement of Cash Flows*, IAS 33, *Earnings per Share*, and IAS 34, *Interim Financial Reporting*.

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with earlier application permitted. The Corporation is currently assessing the impact of these new and amended accounting standards on its consolidated financial statements presentation and disclosure. Based on a high level assessment, the Corporation expects the following most significant impacts to date on the presentation and disclosure of its consolidated financial statements:

- **Consolidated statements of profit or loss:** Although there will be no impact on the Corporation's reported profit for the period/year, the presentation of the Corporation's consolidated statements of profit or loss will change, including presenting the two new defined subtotals and classifying income and expenses into the IFRS 18 defined categories. Certain line items presented may also change as a result of the application of the new 'useful structured summary' concept and the enhanced principles on aggregation and disaggregation.
 - **Consolidated statements of cash flows:** The starting point will change from profit for the period/year to the new operating profit subtotal to be reported, while interest paid will move from cash flows from operating activities to cash flows from financing activities.
 - **Notes to the consolidated financial statements:** Certain financial measures and related information currently reported as 'non-IFRS Accounting Standards and other financial measures' in the Corporation's management's discussion and analysis are expected to be considered 'management-defined performance measures' under IFRS 18 (e.g. adjusted EBITDA and adjusted profit attributable to owners of the Corporation). Accordingly, specific required disclosures for these management-defined performance measures will need to be provided within a single note to the consolidated financial statements.
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COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

3. Revenue

	Three months ended May 31					
	Canadian telecommunications		American telecommunications		Consolidated	
	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$
Residential ⁽¹⁾	309,565	317,160	309,770	321,019	619,335	638,179
Commercial	48,535	47,830	44,069	44,537	92,604	92,367
Other ⁽²⁾	16,800	16,887	1,940	3,150	18,740	20,037
	374,900	381,877	355,779	368,706	730,679	750,583

	Nine months ended May 31					
	Canadian telecommunications		American telecommunications		Consolidated	
	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$
Residential ⁽¹⁾	927,192	943,371	937,118	952,682	1,864,310	1,896,053
Commercial	144,907	138,412	133,823	133,465	278,730	271,877
Other ⁽²⁾	50,278	50,021	8,482	10,822	58,760	60,843
	1,122,377	1,131,804	1,079,423	1,096,969	2,201,800	2,228,773

(1) Includes revenue from Internet, video and wireline phone residential subscribers, as well as bulk residential subscribers.

(2) Includes revenue mainly from Internet wholesale-based providers and advertising.

4. Segment information

The Corporation's results are reported in two operating segments: Canadian telecommunications and American telecommunications. Information related to each reportable segment is set out below. Adjusted EBITDA, which is equal to *Revenue less Operating expenses*, is used to measure the performance of each segment as management believes it to be the most relevant in evaluating their results and making decisions about resources to be allocated to them. Transactions between operating segments are measured at the amounts agreed to between the parties.

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

	Three months ended May 31, 2025			
	Canadian telecommunications	American telecommunications	Corporate and eliminations	Consolidated
	\$	\$	\$	\$
Revenue	374,900	355,779	—	730,679
Operating expenses	176,281	178,325	8,774	363,380
Management fees – Cogeco Inc.	—	—	4,922	4,922
Adjusted EBITDA	198,619	177,454	(13,696)	362,377
Acquisition, integration, restructuring and other costs				9,211
Depreciation and amortization				182,251
Impairment of property, plant and equipment				1,574
Financial expense				75,861
Profit before income taxes				93,480
Income taxes				20,180
Profit for the period				73,300
Net capital expenditures ⁽¹⁾	64,295	57,612	3,555	125,462

	Three months ended May 31, 2024			
	Canadian telecommunications	American telecommunications	Corporate and eliminations	Consolidated
	\$	\$	\$	\$
Revenue	381,877	368,706	—	750,583
Operating expenses	180,204	190,327	8,990	379,521
Management fees – Cogeco Inc.	—	—	5,238	5,238
Adjusted EBITDA	201,673	178,379	(14,228)	365,824
Acquisition, integration, restructuring and other costs				45,669
Depreciation and amortization				168,314
Financial expense				64,308
Profit before income taxes				87,533
Income taxes				11,199
Profit for the period				76,334
Net capital expenditures ⁽¹⁾	91,093	72,782	4,509	168,384

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

	Nine months ended May 31, 2025			
	Canadian telecommunications	American telecommunications	Corporate and eliminations	Consolidated
	\$	\$	\$	\$
Revenue	1,122,377	1,079,423	—	2,201,800
Operating expenses	531,788	545,448	25,708	1,102,944
Management fees – Cogeco Inc.	—	—	14,765	14,765
Adjusted EBITDA	590,589	533,975	(40,473)	1,084,091
Acquisition, integration, restructuring and other costs				7,288
Depreciation and amortization				541,070
Impairment of property, plant and equipment				1,574
Financial expense				204,353
Profit before income taxes				329,806
Income taxes				69,709
Profit for the period				260,097
Net capital expenditures ⁽¹⁾	212,564	211,741	9,697	434,002

	Nine months ended May 31, 2024			
	Canadian telecommunications	American telecommunications	Corporate and eliminations	Consolidated
	\$	\$	\$	\$
Revenue	1,131,804	1,096,969	—	2,228,773
Operating expenses	535,018	574,070	32,075	1,141,163
Management fees – Cogeco Inc.	—	—	15,714	15,714
Adjusted EBITDA	596,786	522,899	(47,789)	1,071,896
Acquisition, integration, restructuring and other costs				49,170
Depreciation and amortization				491,196
Financial expense				215,765
Profit before income taxes				315,765
Income taxes				47,117
Profit for the period				268,648
Net capital expenditures ⁽¹⁾	285,274	191,490	8,816	485,580

(1) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including subsidies received in advance recognized as a reduction of the cost of property, plant and equipment. Refer to Note 17 B) for a reconciliation of net capital expenditures to cash payments for acquisition of property, plant and equipment as reported in the consolidated statements of cash flows.

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

5. Business combinations

Fiscal 2024 - Niagara Regional Broadband Network acquisition

On February 5, 2024, Cogeco Connexion acquired Niagara Regional Broadband Network ("NRBN"), an Internet, video and wireline phone service provider serving the Niagara Region, for a purchase price of \$75 million, subject to customary post-closing adjustments. The sellers, the City of Niagara Falls and the Town of Niagara-on-the-Lake, both remained minority shareholders in the company. The acquisition strengthened the Corporation's presence in Ontario and allows Cogeco Communications to support the continued growth of NRBN.

Cogeco Connexion acquired 67% of the voting rights and 100% of the economic rights with regard to NRBN. Based on the terms of the purchase agreement, Cogeco Connexion controls and receives all of the returns associated to NRBN's operations.

During the second quarter of fiscal 2025, the Corporation finalized the purchase price allocation and, as a result, adjustments were made to goodwill and the purchase price. The final allocation of the purchase price, based on the estimated fair value of assets acquired and the liabilities assumed at the date of acquisition, is as follows:

	February 28, 2025 Final	August 31, 2024 Preliminary
Purchase price		
Base purchase price	56,885	57,974
Working capital adjustments	285	285
Cash consideration paid	57,170	58,259
Balance due on business combinations	17,094	17,094
	74,264	75,353
Net assets acquired		
Cash and cash equivalents	69	69
Current assets	1,098	1,098
Property, plant and equipment	57,804	57,804
Intangible assets	9,625	9,625
Goodwill	19,406	20,495
Current liabilities	(3,648)	(3,648)
Deferred tax liabilities	(9,515)	(9,515)
Other long-term liabilities	(575)	(575)
	74,264	75,353

The amount of goodwill, which is not expected to be deductible for tax purposes, is mainly attributable to the expected growth in both residential and business services, and to the strength of the assembled workforce.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

6. Operating expenses

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Salaries, employee benefits and outsourced services	110,193	124,265	340,735	366,532
Service delivery costs ⁽¹⁾	189,286	189,385	566,984	569,752
Customer related costs ⁽²⁾	29,069	30,080	91,760	89,319
Other external purchases ⁽³⁾	34,832	35,791	103,465	115,560
	363,380	379,521	1,102,944	1,141,163

(1) Includes content and programming costs, payments to other carriers, franchise fees and network costs.

(2) Includes advertising and marketing expenses, selling costs, billing expenses, bad debts and collection expenses.

(3) Includes office building expenses, professional service fees, Canadian Radio-television and Telecommunications Commission ("CRTC") fees and other administrative expenses.

7. Acquisition, integration, restructuring and other costs

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Acquisition and integration costs	—	524	154	978
Restructuring costs ⁽¹⁾	3,379	40,449	8,958	40,887
Configuration and customization costs related to cloud computing and other arrangements	3,602	4,696	8,635	11,499
Reversal of costs related to litigation and regulatory decisions	—	—	—	[4,194]
Gain on sale and leaseback transactions	—	—	(13,844)	—
Other costs ⁽²⁾	2,230	—	3,385	—
	9,211	45,669	7,288	49,170

(1) Restructuring costs incurred during the third quarter of fiscal 2024 consist mainly of severance charges, including accelerated share-based compensation expense, and other related costs, in connection with the strategic transformation announced in May 2024 aimed at achieving operational excellence, while generating synergies to power future growth, by combining the commercial, operational and technical functions of the Canadian and U.S. telecommunications businesses into a simpler North American organization. Restructuring costs incurred during the first nine months of fiscal 2025 mainly consist of additional severance charges related to the organizational structure announced last year and other cost optimization initiatives undertaken during the first nine months of fiscal 2025.

(2) Mainly consists of other costs incurred in connection with certain initiatives undertaken.

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

8. Financial expense

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Interest on long-term debt, excluding interest on lease liabilities	70,476	73,072	212,055	213,790
Interest on lease liabilities	856	772	2,369	1,753
Loss on debt extinguishment ⁽¹⁾	—	—	—	16,880
Change in fair value of forward contracts ⁽²⁾	10,796	—	10,796	—
Net foreign exchange loss (gain)	(848)	2,936	(1,787)	(473)
Interest and other income	(1,730)	(3,624)	(7,258)	(7,618)
Capitalized borrowing costs ⁽³⁾	(4,886)	(9,506)	(15,095)	(10,510)
Other	1,197	658	3,273	1,943
	75,861	64,308	204,353	215,765

(1) In connection with the prepayment of Tranche 1 of the Senior Secured Term Loan B Facility and the amendment of the Senior Secured Revolving Facility in September 2023.

(2) In connection with foreign currency forward contracts entered into during the third quarter of fiscal 2025 to partially hedge the Corporation's US exposure associated with the June 2025 repayment of its US\$215 million Senior Secured Notes (see Note 18).

(3) Mainly in connection with debt incurred for the purchase of spectrum licences and the construction of certain networks. For the three and nine-month periods ended May 31, 2025, the weighted average interest rate used for the capitalization of borrowing costs was 5.2% and 5.5% respectively (6.5% for the comparative periods of the prior year).

9. Income taxes

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Current	11,103	3,177	35,401	19,594
Deferred	9,077	8,022	34,308	27,523
	20,180	11,199	69,709	47,117

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

The following table provides the reconciliation between income tax expense at the Canadian statutory federal and provincial income tax rates and the consolidated income tax expense:

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Profit before income taxes	93,480	87,533	329,806	315,765
Combined Canadian income tax rate	26.5 %	26.5 %	26.5 %	26.5 %
Income taxes at combined Canadian income tax rate	24,772	23,197	87,398	83,678
Difference in operations' statutory income tax rates	79	(303)	(238)	(177)
Recognition of previously unrecognized capital losses	—	—	(2,338)	—
Impact on income taxes arising from non-deductible expenses and non-taxable profit	268	503	(1,481)	1,281
Pillar Two global minimum tax	1,814	—	7,503	—
Tax impacts related to foreign operations	(7,080)	(12,569)	(22,239)	(38,064)
Other	327	371	1,104	399
Income taxes at effective income tax rate	20,180	11,199	69,709	47,117
Effective income tax rate	21.6 %	12.8 %	21.1 %	14.9 %

The Corporation has applied a temporary mandatory relief from deferred tax accounting for the impacts of the Pillar Two global minimum tax and it is recognized as a current income tax in the period it is incurred.

10. Earnings per share

The following table provides the components used in the calculation of basic and diluted earnings per share:

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Profit for the period attributable to owners of the Corporation	69,895	70,402	245,157	253,576
Weighted average number of multiple and subordinate voting shares outstanding	42,111,516	41,996,655	42,090,037	42,881,713
Effect of dilutive stock options ⁽¹⁾	26,023	276	28,991	313
Effect of dilutive incentive share units	70,764	89,094	69,502	71,847
Effect of dilutive performance share units	300,021	133,603	250,602	106,449
Weighted average number of diluted multiple and subordinate voting shares outstanding	42,508,324	42,219,628	42,439,132	43,060,322

(1) For the three and nine-month periods ended May 31, 2025, 785,814 stock options (1,070,206 for the same periods of the prior year) were excluded from the calculation of diluted earnings per share due to the exercise price of the options being greater than the average share price of the subordinate voting shares.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

11. Property, plant and equipment

Sale and leaseback

During the first quarter of fiscal 2025, the Corporation completed a sale of a building in Ontario and its leaseback for a period of two years, with an option to renew for an additional year. In connection with this transaction, the Corporation recognized a gain of \$13.8 million within *Acquisition, integration, restructuring and other costs*.

12. Intangible assets

Fiscal 2024 - Spectrum licences auction

Following the 3800 MHz spectrum auction held by Innovation, Science and Economic Development Canada ("ISED") and completed on November 24, 2023, the Corporation, through its wholly-owned subsidiary Elite General Partnership, acquired 99 spectrum licences in urban and rural markets, including the greater Toronto, Montréal, Québec City and Ottawa areas, for a total purchase price of \$190.3 million. On August 31, 2024, the 3800 MHz spectrum licences were transferred to Cogeco Connexion.

13. Impairment of property, plant and equipment

During the third quarter of fiscal 2025, non-cash pre-tax impairment charges amounting to \$1.6 million, mostly related to assets under construction write-offs, were recognized in connection with further cost optimization initiatives undertaken, in part following the Corporation's strategic partnerships announced last August to facilitate the development of wireless services in Canada under a capital-light operating model.

14. Long-term debt

	May 31, 2025	August 31, 2024
	\$	\$
Notes and credit facilities	4,691,802	4,735,520
Lease liabilities	67,517	57,455
Balance due on business combinations	17,094	17,094
	4,776,413	4,810,069
Less current portion	338,567	361,808
	4,437,846	4,448,261

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

A) Notes and credit facilities

	Maturity	Effective interest rate ⁽¹⁾	May 31, 2025	August 31, 2024
		%	\$	\$
Corporation				
Term Revolving Facility				
Revolving loan – US\$237.5 million at August 31, 2024	May 2030	—	—	320,411
Senior Secured Notes				
Series A – US\$25 million	—	—	—	33,727
Series B – US\$150 million	September 2026	4.29	206,253	202,181
Senior Secured Notes – US\$215 million	June 2025	4.30	295,784	289,925
Senior Secured Notes – Series 1	September 2031	2.99	497,822	497,588
Senior Secured Notes – Series 2	February 2033	5.30	298,416	298,293
Senior Secured Notes – Series 3	February 2035	4.74	323,311	—
Senior Unsecured Notes	February 2029	6.13	272,177	271,677
Senior Unsecured Non-Revolving Facility	November 2042	—	—	—
U.S. subsidiaries				
First Lien Credit Facilities				
Senior Secured Term Loan B Facility				
Tranche 2 – US\$870.8 million (US\$877.5 million at August 31, 2024)	September 2028	4.14 ⁽²⁾	1,187,040	1,170,893
Tranche 3 – US\$720.3 million (US\$771.1 million at August 31, 2024)	September 2030	7.30 ⁽³⁾	974,440	1,023,005
Farm Credit – US\$469.1 million (US\$472.6 million at August 31, 2024)	September 2028	7.58 ⁽⁴⁾	636,559	627,820
Senior Secured Revolving Facility	September 2028	—	—	—
			4,691,802	4,735,520
Less current portion			325,363	352,658
			4,366,439	4,382,862

(1) Effective interest rate as of May 31, 2025, which excludes the impact of deferred transaction costs and commitment fees but includes the impact of the outstanding interest rate swaps and cross-currency swaps, as applicable.

(2) As of May 31, 2025, a U.S. subsidiary had outstanding interest rate swap agreements to fix the interest rate on an amount of US\$800 million of the Senior Secured Term Loan B Facility – Tranche 2. These agreements have the effect of converting the floating SOFR base rate, or the 39 bps SOFR floor if higher, into fixed rates ranging from 1.17% to 1.44%, plus an applicable credit spread, for maturities between October 31, 2025 and July 31, 2027. The effective interest rate includes the impact of the outstanding interest rate swaps.

(3) As of May 31, 2025, a U.S. subsidiary had outstanding interest rate swap agreements to fix the interest rate on an amount of US\$550 million of the Senior Secured Term Loan B Facility – Tranche 3. These agreements have the effect of converting the floating SOFR base rate into fixed rates ranging from 3.82% to 4.18%, plus an applicable credit spread, for maturities between February 28, 2027 and February 28, 2029. The effective interest rate includes the impact of the outstanding interest rate swaps.

(4) The effective interest rate does not include the impact of a rate rebate earned under a patronage program, which is included in *Interest and other income* within *Financial expense*.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

Term Revolving Facility

On May 29, 2025, the Corporation amended its \$750 million Term Revolving Facility by extending its maturity date to May 29, 2030.

Senior Secured Notes

Upon maturity on June 16, 2025, Cogeco Communications redeemed its US\$215 million Senior Secured Notes.

On February 6, 2025, Cogeco Communications completed, pursuant to a private offering, the issuance of \$325 million Senior Secured Notes - Series 3. Cogeco Communications used the net proceeds of the offering to repay existing indebtedness and for other general corporate purposes. The notes are direct and unsubordinated secured debt obligations of Cogeco Communications and rank equally and *pari passu*, with all other secured senior indebtedness of Cogeco Communications.

Cogeco Communications redeemed its US\$25 million Senior Secured Notes Series A upon maturity in September 2024.

Senior Unsecured Non-Revolving Facility

On June 30, 2025, Cogeco Communications proceeded to a first draw of \$4.8 million of its Senior Unsecured Non-Revolving Facility, having an aggregate principal amount of up to \$38.1 million, for a remaining availability of \$33.3 million. The credit facility, which was entered into with the Canada Infrastructure Bank in December 2022, can only be drawn to finance the network expansion projects undertaken in connection with Ontario's Accelerated High Speed Internet Program.

B) Other information

	May 31, 2025	August 31, 2024
Weighted average interest rate on all debt ⁽¹⁾	5.4 %	5.6 %
Weighted average term to maturity of long-term debt (in years)	4.5	4.8

(1) Excludes amortization of deferred transaction costs and commitment fees but includes the impact of interest rate swaps.

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

15. Share capital

A) Issued and paid

	Multiple voting shares		Subordinate voting shares	
	Number of shares	Amount \$	Number of shares	Amount \$
Issued and outstanding, August 31, 2024	12,000,871	75,217	30,224,750	779,545
Shares issued for cash under the Stock Option Plan	—	—	48,179	2,990
Share-based payment for stock options exercised	—	—	—	553
Issued and outstanding, May 31, 2025	12,000,871	75,217	30,272,929	783,088
Shares held in trust, August 31, 2024 ⁽¹⁾	—	—	(201,267)	(15,061)
Subordinate voting shares sold	—	—	5,926	409
Subordinate voting shares distributed to employees	—	—	33,840	2,532
Shares held in trust, May 31, 2025 ⁽¹⁾	—	—	(161,501)	(12,120)
Issued and outstanding, net of shares held in trust, May 31, 2025	12,000,871	75,217	30,111,428	770,968

(1) Shares held in trust under the Incentive Share Unit and Performance Share Unit plans.

B) Dividends

The following tables provide a summary of the dividends declared for the Corporation's multiple and subordinate voting shares during the three and nine-month periods ended May 31, 2025 and 2024:

Declaration date	Record date	Payment date	Dividend per share (in dollars)
October 31, 2024	November 14, 2024	November 28, 2024	0.922
January 13, 2025	January 27, 2025	February 10, 2025	0.922
April 9, 2025	April 23, 2025	May 7, 2025	0.922
			2.766
November 1, 2023	November 15, 2023	November 29, 2023	0.854
January 10, 2024	January 24, 2024	February 7, 2024	0.854
April 11, 2024	April 25, 2024	May 9, 2024	0.854
			2.562

	Three months ended May 31		Nine months ended May 31	
	2025 \$	2024 \$	2025 \$	2024 \$
Dividends on multiple voting shares	11,065	10,249	33,194	33,898
Dividends on subordinate voting shares	27,643	25,512	82,894	75,484
	38,708	35,761	116,088	109,382

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

At its July 15, 2025 meeting, the Board of Directors of Cogeco Communications declared a quarterly dividend of \$0.922 per share for multiple and subordinate voting shares, payable on August 12, 2025 to shareholders of record on July 29, 2025. The Corporation hereby notifies that all dividends are eligible dividends unless indicated otherwise.

C) Share-based payment plans

The following table shows the compensation expense recorded with regard to the Corporation's share-based payment plans. Fiscal 2024 amounts include the expense directly related to the acceleration of certain share-based awards, in connection with the strategic transformation announced in May 2024, which was recognized within *Acquisition, integration, restructuring and other costs*.

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Stock options	88	183	215	519
SARs	66	77	194	111
ISUs	388	563	848	1,287
PSUs	634	2,012	1,230	2,740
DSUs	441	(117)	1,353	343
	1,617	2,718	3,840	5,000

Stock options and SARs

Stock Option Plan	The Corporation offers a Stock Option Plan for the benefit of its Canadian executive officers and designated employees. The minimum exercise price at which options are granted is equal to the market value of such shares at the time the option is granted. Options vest equally over a period of five years beginning one year after the day such options are granted and are exercisable over ten years.
SAR Plan	The Corporation offers a Share Appreciation Rights Plan, for the benefit of its American executive officers and designated employees. The share appreciation rights ("SARs") are cash-settled and vest equally over a period of five years beginning one year after the day such rights are granted and are exercisable over ten years. The value of the SARs is linked to the performance of the Corporation's subordinate voting shares. Upon vesting, SARs entitle a participant to receive a cash payment based on the increase in the market value of the Corporation's subordinate voting shares from the grant date to the exercise date.

Changes in the outstanding number of stock options and SARs for the nine-month period ended May 31, 2025 were as follows:

	Stock options	Weighted average exercise price	SARs	Weighted average exercise price
		\$		\$
Outstanding at August 31, 2024	1,017,216	80.16	32,607	61.62
Granted ⁽¹⁾	217,053	70.83	45,766	70.83
Exercised ⁽²⁾	(48,179)	62.07	(3,181)	61.62
Cancelled	(43,579)	87.12	(11,091)	67.04
Outstanding at May 31, 2025	1,142,511	78.88	64,101	67.26
Exercisable at May 31, 2025	647,681	85.44	3,340	61.62

(1) The weighted average fair value for options and SARs granted during the nine-month period was \$10.15 and \$7.37, respectively.

(2) The weighted average share price for options and SARs exercised during the nine-month period was \$69.83 and \$71.39, respectively.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

ISUs, PSUs and DSUs

ISU Plan	The Corporation offers to its executive officers and designated employees an Incentive Share Unit ("ISU") Plan. The ISUs vest after three years less one day from the date of grant. ISUs are settled in subordinate voting shares, except for U.S. employees which are settled in cash. A trust was created for the purpose of purchasing subordinate voting shares on the stock market for equity-settled ISUs, in order to protect against stock price fluctuation. The Corporation instructed the trustee to purchase subordinate voting shares of the Corporation on the stock market. These shares are purchased and are held in trust for the participants until they are fully vested. The trust, considered as a special purpose entity, is consolidated in the Corporation's consolidated financial statements with the value of the acquired subordinate voting shares held in trust under the ISU Plan presented in reduction of share capital.
PSU Plan	The Corporation offers a Performance Share Unit ("PSU") Plan for the benefit of its executive officers and designated employees. The PSUs vest after a three-year less one day period, contingent upon the level of achievement of performance objectives established by the Board of Directors at the time of grant. The participants are entitled to receive dividend equivalents in the form of additional PSUs but only with respect to PSUs expected to vest. The impact of any changes in the number of PSUs expected to vest is recognized in the period where the estimate is revised. PSUs are settled in subordinate voting shares, except for U.S. employees which are settled in cash. A trust was created for the purpose of purchasing subordinate voting shares on the stock market for equity-settled PSUs, in order to protect against stock price fluctuation. The Corporation instructed the trustee to purchase subordinate voting shares of the Corporation on the stock market. These shares are purchased and are held in trust for the participants until they are fully vested. The trust, considered as a special purpose entity, is consolidated in the Corporation's consolidated financial statements with the value of the acquired subordinate voting shares held in trust under the PSU Plan presented in reduction of share capital.
DSU Plan	The Corporation offers a Deferred Share Unit ("DSU") Plan for members of the Board to assist in the attraction and retention of qualified individuals to serve on the Board of the Corporation. Each existing or new member of the Board may elect to be paid a percentage of the annual retainer in the form of DSUs with the balance, if any, being paid in cash. Dividend equivalents are awarded with respect to DSUs in a member's account on the same basis as if the member was a shareholder of record of subordinate shares on the relevant record date, and the dividend equivalents are credited to the individual's account as additional DSUs. DSUs are redeemable and payable in cash or in shares, upon an individual ceasing to be a member of the Board or in the event of the death of the member.

Changes in the outstanding number of ISUs, PSUs and DSUs for the nine-month period ended May 31, 2025 were as follows:

	ISUs	PSUs	DSUs
Outstanding at August 31, 2024	63,951	107,888	123,182
Granted/Issued ⁽¹⁾	25,190	214,739	—
Performance-based additional units granted	—	348	—
Distributed/Redeemed	(13,070)	(20,770)	(17,992)
Cancelled	(5,307)	(12,879)	—
Dividend equivalents	—	12,605	4,772
Outstanding at May 31, 2025	70,764	301,931	109,962

(1) The weighted average fair value of the ISUs and PSUs granted during the nine-month period was \$70.83.

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

16. Accumulated other comprehensive income

	Cash flow hedge reserve	Foreign currency translation	Total
	\$	\$	\$
Balance at August 31, 2023	78,018	97,887	175,905
Other comprehensive income (loss)	(18,240)	9,573	(8,667)
Balance at May 31, 2024	59,778	107,460	167,238
Balance at August 31, 2024	29,999	92,402	122,401
Other comprehensive income (loss)	(13,579)	25,972	12,393
Balance at May 31, 2025	16,420	118,374	134,794

17. Additional cash flows information

A) Changes in other non-cash operating activities

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Trade and other receivables	26,056	12,798	(1,010)	12,459
Prepaid expenses and other	841	8,572	(8,758)	449
Other assets	(5,467)	(7,140)	(14,204)	(20,186)
Trade and other payables	77,729	37,143	37,329	11,519
Provisions	2,374	33,024	(15,252)	22,443
Contract liabilities and other liabilities	1,782	(7,718)	6,693	(5,193)
	103,315	76,679	4,798	21,491

B) Acquisition of property, plant and equipment

The following table shows the reconciliations between the cash payments for acquisition of property, plant and equipment, as reported within the investing section in the interim consolidated statements of cash flows, and the net capital expenditures, as presented in Note 4.

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Acquisition of property, plant and equipment	125,933	171,034	438,547	504,830
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(471)	(2,650)	(4,545)	(19,250)
Net capital expenditures	125,462	168,384	434,002	485,580

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

C) Cash and cash equivalents

	May 31, 2025	August 31, 2024
	\$	\$
Cash	239,977	67,595
Cash with restrictions on use	4,773	8,740
	244,750	76,335

18. Financial instruments

A) Financial risk management

Management's objectives are to protect the Corporation and its subsidiaries against material economic exposures and variability of results, and against certain financial risks including credit, liquidity, interest rate, foreign exchange and market risks which are described in the Corporation's 2024 annual consolidated financial statements.

Credit risk

The lowest credit rating of the counterparties to the derivative financial instruments agreements at May 31, 2025 is "A" by Standard & Poor's rating services ("S&P"). Management monitors its exposure to financial institutions which is primarily in the form of deposits, derivatives and revolver commitments.

Liquidity risk

The following table shows the amount used and remaining availability under the Corporation's and its U.S. subsidiaries' revolving facilities at May 31, 2025:

	Total amount	Amount used	Remaining availability
Corporation			
Term Revolving Facility	\$750.0 million	\$0.3 million	\$749.7 million
U.S. subsidiaries			
Senior Secured Revolving Facility	\$344.0 million (US\$250.0 million)	\$4.1 million (US\$2.9 million)	\$339.9 million (US\$247.1 million)

Interest rate risk

On May 31, 2025, all of the Corporation's long-term debt was at fixed rate, except for the amounts drawn under the First Lien Credit Facilities, which are subject to floating interest rates.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

To reduce the risk on the floating interest rate instruments and mitigate the impact of interest rate variations, the Corporation's U.S. subsidiary entered into fixed interest rate swap agreements. The following table shows the interest rate swaps outstanding at May 31, 2025:

Type of hedge	Notional amount	Receive interest rate	Pay interest rate ⁽¹⁾	Maturity	Hedged item
Cash flow ⁽²⁾	US\$550 million	Term SOFR	3.82% - 4.18%	February 2027 - February 2029	Senior Secured Term Loan B - Tranche 3
Cash flow	US\$800 million	Term SOFR with a 39 bps floor	1.17% - 1.44%	October 2025 - July 2027	Senior Secured Term Loan B - Tranche 2

(1) Hedges have the effect of converting the floating SOFR base rate into fixed rates, plus an applicable credit spread.

(2) Interest rate swaps amounting to US\$250 million matured in November 2024. In December 2024, new fixed interest rate swaps of the same amount were entered into, with maturities ranging from February 2028 to February 2029, and interest rates varying from 3.82% to 3.85%.

A 1% increase (decrease) in the interest rate applicable to the unhedged portion of the floating interest rate facilities would result in an increase (decrease) of approximately \$9.8 million in the Corporation's annual financial expense, based on the outstanding debt and swap agreements at May 31, 2025.

Foreign exchange risk

Cogeco Communications faced exposure to foreign exchange risk associated with the June 2025 repayment of its US\$215 million Senior Secured Notes. In order to mitigate such risk, during the third quarter of fiscal 2025, Cogeco Communications entered into foreign currency forward contracts to partially hedge its exposure.

Type of relationship	Notional amount	Maturity	Weighted average exchange rate
Economic hedge	US\$210.2 million	June 16, 2025	1.4263

During the third quarter of fiscal 2025, a \$10.8 million unrealized loss related to these foreign currency forward contracts was recognized within financial expense (see Note 8).

A 1% increase (decrease) in the exchange rate of the US dollar to the Canadian dollar would result in a decrease (increase) of approximately \$2.1 million in the Corporation's financial expense, based on the outstanding forward contract agreements at May 31, 2025.

B) Fair value of financial instruments

The carrying value of all the Corporation's financial instruments approximates fair value, except as otherwise noted in the following table:

	May 31, 2025		August 31, 2024	
	Carrying value	Fair value	Carrying value	Fair value
	\$	\$	\$	\$
Notes and credit facilities	4,691,802	4,704,269	4,735,520	4,660,932

C) Capital management

The Corporation's objectives in managing capital are to ensure sufficient liquidity to support the capital requirements of its various businesses, including development of the business by acquisition, internal growth opportunities and innovation. The Corporation manages its capital structure and makes adjustments in light of general economic conditions, the regulatory environment, the risk characteristics of the underlying assets and the Corporation's working capital requirements. Management of the capital structure involves the issuance of new debt, the repayment of existing debt, the issuance or repurchase of equity and distributions to shareholders.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

The capital structure of the Corporation is composed of shareholders' equity, cash and cash equivalents, bank indebtedness and long-term debt.

On May 31, 2025 and August 31, 2024, the Corporation was in compliance with all of its debt covenants and was not subject to any other externally imposed capital requirements.

The following table summarizes certain key ratios used to monitor and manage the Corporation's capital structure:

As at, or for the 12-month periods ended	May 31, 2025	August 31, 2024
Components of debt and coverage ratios		
Net indebtedness ⁽¹⁾	4,579,854	4,803,629
Adjusted EBITDA ⁽²⁾	1,454,509	1,442,314
Adjusted financial expense ⁽²⁾	266,278	260,810
Debt and coverage ratios		
Net indebtedness / adjusted EBITDA	3.1	3.3
Adjusted EBITDA / adjusted financial expense	5.5	5.5

(1) Net indebtedness reflects the US denominated debt converted at the exchange rate at the end of the period.

(2) Adjusted EBITDA and adjusted financial expense reflect the average exchange rate throughout the corresponding 12-month period.

Net indebtedness is a measure used by management to assess the Corporation's financial leverage, as it represents the debt net of the available unrestricted cash and cash equivalents. The reconciliation of net indebtedness to long-term debt is as follows:

	May 31, 2025	August 31, 2024
Long-term debt, including the current portion	4,776,413	4,810,069
Discounts, transaction costs and other	43,418	46,771
Long-term debt before discounts, transaction costs and other	4,819,831	4,856,840
Bank indebtedness	—	14,384
Cash and cash equivalents, excluding cash with restrictions on use ⁽¹⁾	(239,977)	(67,595)
Net indebtedness	4,579,854	4,803,629

(1) See Note 17 C).

Adjusted financial expense is a measure used by management to calculate certain covenant ratios. The reconciliation of adjusted financial expense to financial expense is as follows:

For the 12-month periods ended	May 31, 2025	August 31, 2024
Financial expense	266,278	277,690
Loss on debt extinguishment ⁽¹⁾	—	(16,880)
Adjusted financial expense	266,278	260,810

(1) In connection with the prepayment of Tranche 1 of the Senior Secured Term Loan B Facility and the amendment of the Senior Secured Revolving Facility in September 2023.

COGECO COMMUNICATIONS INC.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

19. Related party transactions

Management fees and other related party transactions

As of May 31, 2025, Cogeco held 28.4% of the Corporation's equity shares, representing 79.9% of the votes attached to the Corporation's voting shares.

The following table shows the management fees paid to Cogeco for its executive and administrative services provided to Cogeco Communications under the Management Services Agreement:

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Management fees paid to Cogeco	4,922	5,238	14,765	15,714

No direct remuneration is payable to Cogeco's executive officers by the Corporation. The following table provides the number of stock options, ISUs and PSUs granted during the nine-month periods ended May 31, 2025 and 2024 to these executive officers, as executive officers of Cogeco Communications, as well as DSUs issued to Board directors of Cogeco, the value of which was charged back to Cogeco:

	Nine months ended May 31	
(In number of units)	2025	2024
Stock options	143,978	199,487
ISUs	—	974
PSUs	89,991	30,897
DSUs	—	2,368

The following table shows the amounts that the Corporation charged Cogeco with regard to the Corporation's stock options, ISUs and PSUs granted to these executive officers, as well as DSUs issued to Board directors of Cogeco:

	Three months ended May 31		Nine months ended May 31	
	2025	2024	2025	2024
	\$	\$	\$	\$
Stock options	190	346	577	671
ISUs	32	35	103	37
PSUs	441	349	1,169	692
DSUs	36	61	109	61
	699	791	1,958	1,461

Compensation of key management personnel

Key management personnel is comprised of the members of the Board and of the Management Committee of the Corporation. During the third quarter of fiscal 2024, the Corporation recognized \$13.8 million of compensation expense within *Acquisition, integration, restructuring and other costs* in connection with the terms of the separation agreement of certain key management personnel.

COGECO COMMUNICATIONS INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

May 31, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

Share buyback transaction in fiscal 2024 - repurchases of Rogers holdings in Cogeco and Cogeco Communications

On December 13, 2023, Cogeco and Cogeco Communications entered into a series of transactions pursuant to the sale by Rogers Communications Inc. of its entire holdings in both companies to Caisse de dépôt et placement du Québec ("CDPQ"). Cogeco sold 2,266,537 subordinate voting shares of its holding in Cogeco Communications to Cogeco Communications for \$116.5 million and 1,423,692 subordinate voting shares to CDPQ for \$73.2 million, following the conversion and cancellation of an equivalent number of Cogeco Communications multiple voting shares. The 2,266,537 subordinate voting shares repurchased by Cogeco Communications were repurchased for cancellation.

20. Contingencies

Final rates for aggregated wholesale Internet access services

On March 27, 2025, the Supreme Court of Canada dismissed the application of an Internet wholesale-based provider for leave to appeal a decision by the Federal Court of Appeal that upheld Telecom Decision CRTC 2021-181, in which the CRTC overturned the 2019 reductions in final rates for aggregated wholesale high-speed Internet access services, and made the interim rates it had previously established in 2016, with certain adjustments, final.

Class action proceedings

On September 20, 2024, an application to authorize the bringing of a class action was filed before the Superior Court of Québec against the Corporation for alleged non-compliant rate increases to Québec-based residential customers since September 20, 2021 pursuant to section 11.2 of the *Consumer Protection Act* (Québec). The application, if authorized, is seeking full reimbursement of the rate increases plus punitive damages. The hearing on the authorization took place on June 26, 2025 and was challenged by the Corporation. Due to the significant uncertainty surrounding the outcome of this application and its financial implications, the Corporation has not recorded any financial impact as at May 31, 2025.

Royalties payable for retransmission of distant television signals

On May 8, 2025, the Federal Court of Appeal granted an appeal by nine collective societies of a decision by the Copyright Board of Canada setting the quantum of royalties payable for the retransmission of distant Canadian and U.S. television over-the-air signals in Canada, for the 2014-2018 period. The Federal Court of Appeal's decision will result in the Corporation being subject to higher royalty rates for that period on a retroactive basis. The Copyright Board has initiated a new proceeding to set the rates for subsequent tariff periods (2019-2023 and 2024-2028). Any decision from the Copyright Board that would align with the copyright collectives' proposed tariff rates for either of such subsequent periods could result in Cogeco Communications being subject to higher royalty rates.

Primary service units statistics

	May 31, 2025	February 28, 2025	November 30, 2024	August 31, 2024	May 31, 2024
CONSOLIDATED					
Homes passed	3,889,313	3,879,821	3,873,115	3,863,637	3,849,846
Primary service units ⁽¹⁾	2,845,656	2,862,759	2,881,126	2,899,958	2,921,403
Internet service subscribers	1,543,589	1,544,585	1,541,263	1,536,298	1,535,322
Video service subscribers	826,328	835,941	849,625	866,135	881,448
Wireline phone service subscribers	475,739	482,233	490,238	497,525	504,633
CANADA					
Homes passed	2,118,728	2,110,560	2,104,532	2,098,262	2,089,834
Primary service units ⁽¹⁾	1,867,975	1,865,624	1,868,636	1,869,963	1,872,290
Internet service subscribers	921,178	911,749	903,390	892,699	882,992
Video service subscribers	586,069	590,269	596,841	604,824	612,701
Wireline phone service subscribers	360,728	363,606	368,405	372,440	376,597
UNITED STATES					
Homes passed	1,770,585	1,769,261	1,768,583	1,765,375	1,760,012
Primary service units ⁽¹⁾	977,681	997,135	1,012,490	1,029,995	1,049,113
Internet service subscribers	622,411	632,836	637,873	643,599	652,330
Video service subscribers	240,259	245,672	252,784	261,311	268,747
Wireline phone service subscribers	115,011	118,627	121,833	125,085	128,036

(1) Primary service units exclude mobile phone service subscribers.